EXHIBIT C

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 10-Q

(Mark One)

VALUE OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2015

OR

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission File Number: 001-36643

AAC Holdings, Inc.

(Exact Name of Registrant as Specified in its Charter)

Nevada

(State or other jurisdiction of incorporation or organization)

35-2496142 (I.R.S. Employer Identification No.)

115 East Park Drive, Second Floor

Brentwood, TN (Address of principal executive offices)

37027

(Zip code)

Registrant's telephone number, including area code: (615) 732-1231

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer " Accelerated filer

Non-accelerated filer x (do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

As of July 24, 2015, the registrant had 22,409,311 shares of common stock, \$0.001 par value per share, outstanding.

AAC HOLDINGS, INC. Form 10-Q June 30, 2015

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PART 1. FINANCIAL INFORMATION

Item 1. **Condensed Consolidated Financial Statements**

AAC HOLDINGS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in thousands)

(Dollars in thousands)						
	December 31, 2014			June 30,		
		2014	2015			
			(U	naudited)		
Assets						
Current assets	_		_			
Cash and cash equivalents	\$	48,540	\$	45,021		
Accounts receivable, net of allowances		28,718		47,336		
Deferred tax assets		1,214		844		
Prepaid expenses and other current assets		1,450		4,465		
Total current assets		79,922		97,666		
Property and equipment, net		49,196		82,196		
Goodwill		12,702		24,962		
Intangible assets, net		2,935		4,010		
Other assets		1,197		1,431		
Total assets	\$	145,952	\$	210,265		
Liabilities, Mezzanine Equity and Stockholders' Equity						
Current liabilities						
Accounts payable	\$	2,001	\$	6,908		
Accrued liabilities		10,411		17,983		
Current portion of long-term debt		2,570		3,685		
Current portion of long-term debt – related party		1,787		1,542		
Total current liabilities		16,769		30,118		
Deferred tax liabilities		1,479		303		
Long-term debt, net of current portion		24,097		70,641		
Long-term debt—related party, net of current portion		187				
Other long-term liabilities		431		2,751		
Total liabilities		42,963		103,813		
Commitments and contingencies						
Mezzanine equity including noncontrolling interest						
Noncontrolling interest—Series A Preferred Units		7,848				
Total mezzanine equity including noncontrolling interest		7,848		_		
Stockholders' equity						
Common stock, \$0.001 par value:						
70,000,000 shares authorized, 21,816,054 shares issued						
and outstanding at June 30, 2015		21		21		
Additional paid-in capital		88,238		92,995		
Retained earnings		9,215		16,808		
Total stockholders' equity		97,474		109,824		
Noncontrolling interest		(2,333)		(3,372)		
Total stockholders' equity including noncontrolling interest		95,141		106,452		
Total liabilities, mezzanine equity and stockholders' equity	\$	145,952	\$	210,265		

See accompanying notes to condensed consolidated financial statements.

AAC HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2014 AND 2015 Unaudited

(Dollars in thousands, except per share amounts)

	T	hree Months	s Ended June 30,					Ended June 30,	
		2014 2015 2014					2015		
Revenues	\$	29,120	\$	53,784	\$	59,203	\$	96,607	
Operating expenses									
Salaries, wages and benefits		12,580		19,733		24,124		38,107	
Advertising and marketing		3,789		5,119		7,079		9,737	
Professional fees		2,398		1,861		4,895		3,330	
Client related services		2,754		3,478		5,211		6,393	
Other operating expenses		2,828		5,536		5,551		10,349	
Rentals and leases		470		1,159		940		1,859	
Provision for doubtful accounts		2,115		4,177		6,288		7,559	
Litigation settlement		240		1,500		240		1,520	
Depreciation and amortization		1,151		1,676		2,228		3,016	
Acquisition-related expenses				982				1,980	
Total operating expenses		28,325		45,221		56,556		83,850	
Income from operations		795		8,563		2,647		12,757	
Interest expense, net (change in fair value of									
interest rate swaps of \$-, \$(106), \$-, and \$115, respectively)		351		482		705		1,223	
Other expense (income), net		(27)		(49)		15		(60)	
Income before income tax expense		471		8,130		1,927		11,594	
Income tax expense		244		3,014		859		4,359	
Net income		227		5,116		1,068		7,235	
Less: net loss attributable to noncontrolling interest		490		439		668		1,039	
Net income attributable to AAC Holdings, Inc. stockholders		717		5,555		1,736		8,274	
BHR Series A Preferred Unit dividends		(203)		· —		(203)		(147)	
Redemption of BHR Series A Preferred Units		_		_		_		(534)	
Net income available to AAC Holdings, Inc. common								<u> </u>	
stockholders	\$	514	\$	5,555	\$	1,533	\$	7,593	
Basic earnings per common share	\$	0.03	\$	0.26	\$	0.10	\$	0.36	
Diluted earnings per common share	\$	0.03	\$	0.26	\$	0.10	\$	0.36	
Weighted-average shares outstanding:									
Basic	15	5,462,317		21,293,512	1	4,942,014		21,241,839	
Diluted	15	5,491,499		21,487,816	1	4,995,422		21,376,210	

See accompanying notes to condensed consolidated financial statements

AAC HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY Unaudited

(Dollars in thousands)

	Common Stock – AAC Holdings, Inc.		Additional Paid-in Retained		Total Stockholders' Equity of	Non- Controlling		Sto	Total ckholders'					
	Shares Outstanding	Amoun	t					Earnings		AAC Holdings, Inc.		terests		Equity
Balance at December 31, 2014	21,374,374	\$	21	\$	88,238	\$	9,215	97,474	\$	(2,333)	\$	95,141		
Common stock granted and issued under stock														
incentive plan, net of forfeitures	399,220	-	_		2,751		_	2,751				2,751		
Effect of employee stock purchase plan	_	-	_		122		_	122				122		
BHR Series A Preferred Unit dividends	_	-	_		_		(147)	(147)		_		(147)		
Redemption of Series A BHR Preferred Units	_	-	_		_		(534)	(534)		_		(534)		
Acquisition of Clinical Services of Rhode														
Island, Inc.	42,460	-	_		1,343		_	1,343		_		1,343		
Acquisition of marketing intangibles	_	-	_		541		_	541		_		541		
Net income			_				8,274	8,274		(1,039)		7,235		
Balance at June 30, 2015	21,816,054	\$	21	\$	92,995	\$	16,808	\$ 109,824	\$	(3,372)	\$	106,452		

See accompanying notes to consolidated financial statements.

AAC HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS Unaudited

(Dollars in thousands)

(Dollars in thousands)			
		Six Months Ended	
Cash flows from operating activities:		2014	2015
Net income	\$	1,068 \$	7,235
Adjustments to reconcile net income to net cash provided by (used in)	*	-,	,,
operating activities:			
Provision for doubtful accounts		6,288	7,559
Depreciation and amortization		2,228	3,016
Equity compensation		1,112	2,873
Amortization of discount on notes payable		17	
Amortization of debt issuance costs			85
Deferred income taxes		(39)	(806)
Changes in operating assets and liabilities:		` ,	, ,
Accounts receivable		(7,904)	(25,427)
Prepaid expenses and other assets		(1,101)	(229)
Accounts payable		958	4,865
Accrued liabilities		(2,585)	7,327
Other long term liabilities		(72)	95
Net cash (used in) provided by operating activities		(30)	6,593
Cash flows from investing activities:			
Purchase of property and equipment		(8,868)	(34,087)
Issuance of notes and other receivables - related parties		(488)	_
Collection of notes and other receivables - related parties		250	
Acquisition of subsidiaries, net of cash acquired		(3,351)	(13,740)
Escrow funds held on acquisition		_	(511)
Purchase of intangible assets			(540)
(Purchase) / sale of other assets, net		(158)	153
Net cash used in investing activities		(12,615)	(48,725)
Cash flows from financing activities:		(,)	(10,120)
Proceeds from revolving line of credit, net		500	
Proceeds from long-term debt		3,850	73,802
Payments on long-term debt and capital leases		(2,288)	(25,520)
Repayment of long-term debt — related party		(404)	(195)
Repayment of subordinated notes payable		_	(945)
Repurchase of common stock		(116)	_
Proceeds from sale of common stock — private placement		6,089	
Proceeds from sale of BHR Series A Preferred Units		8,203	
Redemption of BHR Series A Preferred Units		(1,825)	(8,529)
Dividends paid		(79)	
Distributions to noncontrolling interest		(915)	
Net cash provided by financing activities		13,015	38,613
Net change in cash and cash equivalents		370	(3,519)
Cash and cash equivalents, beginning of period		2,012	48,540
	-		10,5 10

2,382

45,021

Cash and cash equivalents, end of period

Cash flows from operating activities: s 1,068 \$ 7,235 Net income \$ 1,068 \$ 7,235 Adjustments to reconcile net income to net cash (used in) provided by operating activities: \$ 5,288 7,559 Provision for doubtful accounts 6,288 7,559 Deperciation and amortization 1,112 2,874 Amortization of discount on notes payable 1,7 — Amortization of debt issuance costs 3 6 85 Deferred income taxes (39) (807) Changes in operating assets and liabilities: (7,904) (25,427) Prepaid expenses and other assets (1,101) (229) Accounts receivable 7,904 (25,427) Prepaid expenses and other assets (1,101) (22,927) Accounts payable 5,86 4,865 Accounts payable 7,22 5 Accounts payable 7,22 5 Accounts payable 7,25 7,25 Prepaid expenses and other assets (1,20) 6,59 Net cash (used in) provided by operating activities 7,25<
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Collection of notes and other receivables - related parties Acquisition of subsidiaries, net of cash acquired Escrow funds held on acquisition Purchase of intangible assets (Purchase) / sale of other assets, net Net cash used in investing activities Proceeds from revolving line of credit, net 250 — (513) (13,740) (511) (540) (540) (158) (12,615) (48,725) — (540) (12,615) (48,725)
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Escrow funds held on acquisition Purchase of intangible assets (Purchase) / sale of other assets, net (Purchase) / sale of other assets, net (I58) Net cash used in investing activities (I2,615) Cash flows from financing activities: Proceeds from revolving line of credit, net 500 —
Purchase of intangible assets (Purchase) / sale of other assets, net (I58) 153 Net cash used in investing activities (I2,615) (48,725) Cash flows from financing activities: Proceeds from revolving line of credit, net 500 —
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Net cash used in investing activities (12,615) (48,725) Cash flows from financing activities: Proceeds from revolving line of credit, net 500 —
Cash flows from financing activities: Proceeds from revolving line of credit, net 500 —
Cash flows from financing activities: Proceeds from revolving line of credit, net 500 —
Proceeds from revolving line of credit, net 500 —
Proceeds from long-term debt 3,850 73,802
Payments on long-term debt and capital leases (2,288) (25,520)
Repayment of long-term debt — related party (404) (195)
Repayment of subordinated notes payable — (945)
Repurchase of common stock (116) —
Proceeds from sale of common stock — private placement 6,089 —
Proceeds from sale of BHR Series A Preferred Units 8,203 —
Redemption of BHR Series A Preferred Units (1,825) (8,529)
Dividends paid (79) —
Distributions to noncontrolling interest (915) —
Net cash provided by financing activities 13,015 38,613
Net change in cash and cash equivalents 370 (3,519)
Cash and cash equivalents, beginning of period 2,012 48,540
Cash and cash equivalents, end of period \$ 2,382 \$ 45,021

See accompanying notes to condensed consolidated financial statements.

AAC HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS Unaudited

(Dollars in thousands)

		Six Months Ended June 3		
	2014			2015
Supplemental disclosures of cash flow information:				
Cash and cash equivalents paid for:				
Interest, net of capitalized interest	\$	67	\$	1,235
Income taxes, net of refunds	\$	161	\$	1,000
Supplemental information on non-cash investing and financing transactions:				
BHR Acquisition:				
Purchase Price	\$	11,759	\$	
Assumption of debt		(1,759)		_
Buyer common stock issued		(7,000)		_
Cash paid for acquisition	\$	3,000	\$	
CRMS Acquisition:				
Purchase Price	\$	2,500	\$	
Buyer common stock issued		(2,000)		
Cash paid for acquisition	\$	500	\$	
Clinical Services of Rhode Island Acquisition:				
Purchase Price	\$		\$	2,008
Buyer common stock issued		_		(1,343)
Cash paid for acquisition	\$	_	\$	665
Acquisition of equipment through capital lease	\$	(285)	\$	_
Accrued dividends BHR Series A Preferred Units	\$	(203)	\$	_
Accrued dividends of a variable interest entity	\$	(61)	\$	

See accompanying notes to condensed consolidated financial statements.

AAC HOLDINGS, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. **Description of Business**

AAC Holdings, Inc. (collectively with its subsidiaries, the "Company" or "Holdings"), was incorporated on February 12, 2014 for the purpose of acquiring all the common stock of American Addiction Centers, Inc. ("AAC") and to engage in certain reorganization transactions as more fully described in Note 3. The Company is headquartered in Brentwood, Tennessee and provides substance abuse treatment services for individuals with drug and alcohol addiction. The Company also provides treatment services for clients struggling with behavioral health disorders, including disorders associated with overeating. At June 30, 2015, the Company, through its subsidiaries, operated seven residential substance abuse treatment facilities, five standalone outpatient centers, and one facility that provides treatment services for men and women who struggle with overeating-related behavioral disorders.

2. **Basis of Presentation and Recently Issued Accounting Pronouncements**

Principles of Consolidation

The Company conducts its business through limited liability companies and C-corporations, each of which is a direct or indirect wholly owned subsidiary of the Company. The accompanying condensed consolidated financial statements include the accounts of the Company, its wholly owned subsidiaries, the accounts of variable interest entities ("VIEs") in which the Company is the primary beneficiary, and certain professional groups through rights granted to the Company by contract to manage and control the business of such professional groups. All intercompany transactions and balances have been eliminated in consolidation.

The Private Share Exchange (defined below) transaction between the Company and AAC's stockholders (as discussed in Note 3) was accounted for similar to a common control transaction resulting in the assets, liabilities, and equity of AAC being carried over at their historical bases. At the time of the Private Share Exchange, Holdings was a shell company that had not conducted any business and had no material assets or liabilities. As such, the historical financial statements presented for periods prior to the Private Share Exchange represent the historical results of operations of AAC.

During the six months ended June 30, 2014, the Company consolidated one real estate VIE, Behavioral Healthcare Realty, LLC ("BHR") through April 15, 2014, at which point BHR was acquired by the Company and became a wholly owned subsidiary of the Company (see Note 3 for further discussion). BHR leased two treatment facilities to the Company under long-term triple net leases and was renovating and constructing additional treatment facilities that it planned to lease to the Company. The Company was the primary beneficiary as a result of its guarantee of BHR's debt prior to the acquisition. The Company also consolidated five professional groups ("Professional Groups") that constituted VIEs as of both June 30, 2014 and 2015. The Professional Groups are responsible for the supervision and delivery of medical services to the Company's clients. The Company provides management services to the Professional Groups. Based on the Company's ability to direct the activities that most significantly impact the economic performance of the Professional Groups, provide necessary funding and the obligation and likelihood of absorbing all expected gains and losses, the Company has determined that it is the primary beneficiary of these Professional Groups. The accompanying consolidated balance sheets as of December 31, 2014 and June 30, 2015 include assets of \$0.5 million and \$2.3 million, respectively, and liabilities of \$3.3 million and \$0.2 million, respectively, related to the VIEs. The accompanying consolidated income statements include net loss attributable to noncontrolling interest of \$0.5 million and \$0.4 million related to the VIEs for the three months ended June 30, 2014 and 2015, respectively, and \$0.7 million and \$1.0 million for the six months ended June 30, 2014 and 2015, respectively.

The accompanying condensed consolidated financial statements are unaudited, with the exception of the December 31, 2014 balance sheet which is consistent with the audited financial statements at that date but does not include all of the information and footnotes required by U.S. generally accepted accounting principles ("GAAP") for a complete set of financial statements. The information contained in these condensed consolidated financial statements should be read in conjunction with the Company's consolidated financial statements and notes thereto for the fiscal year ended December 31, 2014 included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 11, 2015. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

Recent Pronouncements

In May 2014, the Financial Accounting Standards Board (FASB) and the International Accounting Standards Board issued Accounting Standards Update ("ASU") 2014-09, which outlines a single comprehensive model for recognizing revenue and supersedes most existing revenue recognition guidance, including guidance specific to the healthcare industry. Companies across all industries will use a new five-step model to recognize revenue from customer contracts. The new standard, which replaces nearly all

existing GAAP and International Financial Reporting Standards revenue recognition guidance, will require significant management judgment in addition to changing the way many companies recognize revenue in their financial statements. The standard is effective for public entities for annual and interim periods beginning after December 15, 2016, however, the FASB recently issued a proposed ASU that would defer the effective date by one year to annual and interim periods beginning after December 15, 2017, with early adoption permitted for annual periods beginning after December 15, 2016. The Company is currently evaluating the impact that the adoption of this standard will have on its revenue recognition policies and procedures, financial position, result of operations, cash flows, financial disclosures and control framework.

In March 2015, the Financial Accounting Standards Board issued Accounting Standards Update No. 2015-03, Simplifying the Presentation of Debt Issuance Costs. The update is effective for financial statements issued for fiscal years beginning after December 15, 2015, and those interim periods within those fiscal years, with early adoption permitted. The update requires debt issuance costs related to a note to be reported in the balance sheet as a direct deduction from the face amount of that note on a retrospective basis upon adoption. The Company determined to early adopt the revised guidance and presented \$1.4 million of deferred debt issuance costs associated with the Company's 2015 Credit Facility (as later defined) net of the debt balance at June 30, 2015 (see Note 10). The impact on prior periods was not material.

3. **Reorganization Transactions**

On April 15, 2014, the Company completed the following transactions which were all completed substantially concurrently (collectively, the "Reorganization Transactions"):

- A voluntary private share exchange with certain stockholders of AAC, whereby holders representing over 93.6% of the outstanding shares of common stock of AAC exchanged their shares on a one-for-one basis for shares of the Company's common stock;
- The acquisition of all of the outstanding common membership interests of BHR, an entity controlled by related parties, which through its subsidiaries owns properties located in Florida, Nevada and Texas, in exchange for \$3.0 million in cash, the assumption of a \$1.8 million term loan and 820,124 shares of the Company's common stock (the "BHR Acquisition"); and
- The acquisition of all of the outstanding membership interests of Clinical Revenue Management Services, LLC ("CRMS"), an entity controlled by related parties, which provides client billing and collection services for the Company, in exchange for \$0.5 million in cash and 234,324 shares of the Company's common stock.

As a result of the foregoing transactions, the Company owned (i) over 93.6% of the outstanding common stock of AAC, (ii) 100% of the outstanding common membership interests in BHR, and (iii) 100% of the outstanding membership interests in CRMS. To help fund or facilitate these transactions, the following additional financing transactions were undertaken in 2014 prior to or in connection with the aforementioned transactions: (i) AAC sold 741,322 shares of its common stock in a private placement to certain accredited investors from February 2014 through April 2014, with net proceeds of \$6.0 million, (ii) BHR sold 8.5 Series A Preferred Units in a private placement to certain accredited investors in January and February 2014, with net proceeds of \$0.4 million, (iii) BHR redeemed all of its outstanding 36.5 Series A Preferred Units from certain accredited investors in April 2014 and (iv) BHR sold 160 new Series A Preferred Units in a private placement to an accredited investor in April 2014, with net proceeds of \$7.8 million.

Private Share Exchange

Certain common shares of AAC issued in 2008 under the previous board of directors exceeded the number of shares duly authorized by AAC's Articles of Incorporation. These common shares were previously classified as mezzanine equity in the consolidated balance sheets because they did not meet the definition of permanent equity as a result of these legal imperfections. To cure these legal imperfections and in preparation for an initial public offering, in the first quarter of 2014, the Company initiated a voluntary private share exchange with certain of AAC's stockholders whereby the Company offered to certain of AAC's stockholders the opportunity to receive one share of the Company's common stock for (i) each share of AAC's common stock held by such stockholders and (ii) a release from claims arising from or related to the share imperfections (collectively, the "Private Share Exchange"). The Private Share Exchange was conditioned upon, among other things, holders of AAC's common stock who participated in the Private Share Exchange validly assigning and transferring to the Company at least 90% of the outstanding shares of AAC prior to the expiration of the Private Share Exchange. At the expiration of the Private Share Exchange in April 2014, holders representing 93.6% of AAC's common stock had exchanged their shares for shares of common stock of the Company, and AAC became a majority-owned subsidiary of the Company. The Private Share Exchange was accounted for similar to a common control transaction resulting in the assets, liabilities and equity of AAC being carried over at their historical bases. Prior to the completion of the Reorganization Transactions, Holdings had not engaged in any business or other activities except in connection with its formation. Shares of AAC common stock that were not exchanged remained in mezzanine equity or stockholders' equity until the completion of the short-form merger in November 2014.

(CASE 3:1/3-cv-00923 Document 109-3 Filed 02/10/17 Page 16 of 91 Page 15 of 91 Page 17 https://www.sec.gov/Archives/edgar/data/1606180/000156459015005942/aac-10q_20150630.htm

Behavioral Healthcare Realty, LLC Acquisition

On April 15, 2014, BHR redeemed 36.5 of its non-controlling Series A Preferred Units for \$1.8 million. These former holders of Series A Preferred Units used the proceeds from the redemption to purchase 224,697 shares of AAC's common stock at \$8.12 per share as part of an exempt common stock offering. As part of the aforementioned transaction, nine of the Series A Preferred Units were redeemed from directors and relatives of directors who purchased 55,406 shares of AAC's common stock valued at approximately \$450,000.

Simultaneously, BHR amended and restated its limited liability company agreement which among other things changed the rights and privileges of the Series A Preferred Units. On April 15, 2014, BHR received \$7.8 million in net proceeds from the sale of 160 units of its non-controlling Series A Preferred Units (\$50,000 per unit) to BNY Alcentra Group Holdings, Inc. ("Alcentra"). Alcentra received a 1% fee at closing and is entitled to receive a preferred return of 12% per annum on its initial investment, payable quarterly in arrears. The Series A Preferred Units contained certain embedded issuer call and holder put provisions. BHR had the option to redeem a minimum of 40 Series A Preferred Units and up to 100% of the outstanding Series A Preferred Units for \$50,000 per unit, plus (i) any accrued and unpaid preferred return and (ii) a call premium of (a) 3.0% through April 15, 2015, (b) 2.0% from April 16, 2015 through April 15, 2017 and (c) no premium any time after April 15, 2017. Alcentra had a put right that, if exercised, required BHR to redeem all of the issued and outstanding Series A Preferred Units by making a payment equal to \$50,000 per unit plus the accrued but unpaid preferred return. Alcentra had the ability to exercise its put right for a period of 30 days following the 36th month or 48th month after the date of issuance and at any time following the 60th month after the date of issuance. In the event of a sale of a property owned by BHR, Alcentra was entitled to the repayment of its initial capital contribution plus (i) any accrued and unpaid preferred return and (ii) any applicable call premium. Distributions to affiliates of BHR were limited to \$3.0 million annually, so long as any of the Series A Preferred Units were outstanding.

The Series A Preferred Units generally had no voting or approval rights regarding the management of BHR. However, the holders of Series A Preferred Units were entitled to vote with respect to (i) any action that would change the rights or restrictions of the Series A Preferred Units in a way that would adversely affect such holders and (ii) the creation or issuance of any other security convertible into or exercisable for any equity security of BHR having rights, preferences or privileges senior to the common units of BHR. In addition, unanimous approval of all BHR members, including the holders of Series A Preferred Units, is required to approve the sale by BHR of more than 50% of its real property, more than 50% of the voting or economic rights of any BHR subsidiary or the merger, consolidation, sale of all or substantially all of the assets of BHR or sale of a majority of the common units of BHR.

In addition, as long as Alcentra owned at least 60 Series A Preferred Units, subject to adjustment for certain BHR redemptions, the manager of BHR could not engage in certain transactions without the approval of a majority of the Series A Preferred Unit holders, including, without limitation, the following: (i) liquidate, dissolve or wind up the business of BHR; (ii) authorize the issuance of additional Series A Preferred Units or any class or series of equity securities with rights, preferences or parity with or senior to that of the Series A Preferred Units; (iii) declare or pay any cash distribution or make any other distribution not permitted under the limited liability company agreement; (iv) pay any management or similar fees; (v) pay rebates or reduce payments payable by any primary tenants or (vi) make payments to affiliates of BHR in excess of \$3.0 million per year in the aggregate.

On February 25, 2015, the Company exercised its call provision and redeemed 100% of the outstanding Series A Preferred Units for a total redemption price of approximately \$8.5 million, which included \$0.2 million for the 3.0% call premium and \$0.3 million for unpaid preferred returns.

Substantially concurrent with the Private Share Exchange in April 2014, the Company acquired all of the outstanding common membership interests of BHR by issuing 820,124 shares of Company common stock (at a fair value of \$8.54 per share as determined by the Company), paying \$3.0 million in cash and assuming a \$1.7 million term loan from a financial institution to our CEO, President and CFO. The original proceeds from this loan were used to repay a loan related to Greenhouse Real Estate, LLC and was accounted for as an additional capital contribution in BHR. The Company refinanced the assumed term loan and was required to make monthly principal payments of \$35,855 to a financial institution, plus 5.0% interest and a balloon payment of \$1.4 million in April 2015. Prior to the BHR Acquisition, BHR was controlled by the CEO, President and CFO of the Company. BHR owns the real property associated with treatment facilities, which are leased to the Company, as well as other properties that are currently in development or are being held for future development. The BHR Acquisition was accounted for as a common control transaction as BHR was already being consolidated as a VIE in accordance with FASB ASC 810, Consolidations, and, accordingly, the Company recognized \$4.9 million of the \$11.8 million in fair value of consideration transferred (consisting of \$3.0 million cash consideration. the \$1.7 million loan assumed and the net deferred tax assets of \$0.2 million). The Company eliminated the noncontrolling interest attributable to BHR of \$3.7 million with the excess of fair value over the carrying value of noncontrolling interest recorded as a reduction to additional paid-in capital of \$1.2 million.

Clinical Revenue Management Services, LLC Acquisition

On April 15, 2014, the Company acquired all the outstanding membership interests of CRMS in exchange for \$0.5 million in cash and 234,324 common shares of the Company's common stock (at a fair value of \$8.54 per common share as determined by the Company) for total consideration paid of \$2.5 million (collectively, the "CRMS Acquisition"). The purchase price was based upon a third party valuation report of CRMS obtained by the Company, CRMS provides billing and collections services to the Company, and after this acquisition continues to provide all billing and collection services for the Company as a wholly owned subsidiary. Prior to its acquisition by the Company, CRMS was owned by the spouses of the Company's CEO and President. The purchase price resulted in a premium to the fair value of the net assets acquired and, correspondingly, the recognition of goodwill. The amount recorded for goodwill was consistent with the Company's intentions for the acquisition.

The acquisition was accounted for as a business combination. The Company recorded the transaction based upon the fair value of the consideration paid. This consideration was allocated to the assets acquired and liabilities assumed at the acquisition date based on their fair values as follows (in thousands):

Cash	\$ 149
Accounts receivable	452
Property and equipment	91
Goodwill	1,810
Total assets acquired	 2,502
Accrued liabilities	2
Total liabilities assumed	2
Net assets acquired	\$ 2,500

Qualitative factors that contributed to the recognition of goodwill include certain intangible assets that are not recognized as a separate identifiable intangible asset apart from goodwill and expected cost reduction synergies of approximately \$0.8 million in annual cost savings. Intangible assets not recognized apart from goodwill consist primarily of the assembled workforce. The goodwill recognized is not deductible for income tax purposes. Acquisition related costs were \$- million and \$0.1 million for the three and six months ended June 30, 2014, respectively, and were expensed in other operating expenses in the condensed consolidated statement of income.

Fair Value of Shares Issued

The Company determined the fair value of shares of restricted common stock of the Company issued in connection with the BHR Acquisition and the CRMS Acquisition to be \$8.54 per share. Management analyzed a valuation report prepared by an independent third party with respect to the valuation of the Company taking into account the Private Share Exchange, the BHR Acquisition and the CRMS Acquisition. In particular, the valuation report analyzed the potential impact of the then-proposed Reorganization Transactions on the valuation of the Company, such as the increase in 2013 pro forma net income as a result of BHR results of operations being included for all of 2013. The valuation report also noted that the impact of the BHR Acquisition on the enterprise value would be mixed, as the additional EBITDA generated at the Company level due to recapture rents and cash and noncash expenses was not sufficient to overcome the negative impact on enterprise value of BHR's debt outstanding for the entire year. With respect to CRMS, the analysis determined that the CRMS Acquisition would allow the recapture of additional EBITDA (on a pro forma basis for 2013) due to a combination of recapture revenues (commissions no longer paid) and the expected cost savings. In determining the fair value of the Company's common stock, management also considered investor demand in the private placement of AAC common stock from February 2014 through April 2014 at \$8.12 per share, the improved projected results of operations of the remainder of 2014 and the probability of an initial public offering in 2014. Based on the foregoing analysis, the Company determined the fair value of the Company's common stock as of April 15, 2014 to be \$8.54 per share.

Initial Public Offering and Short-Form Merger

On October 7, 2014, the Company completed an initial public offering ("IPO") of 5,750,000 shares of its common stock at a public offering price of \$15.00 per share, which included the exercise in full of the underwriters' option to purchase an additional 250,000 shares from the Company and 500,000 shares from certain selling stockholders. Net proceeds to the Company from the IPO were approximately \$68.8 million, after deducting underwriting discounts and offering costs.

On November 10, 2014, the Company completed a subsidiary short-form merger with AAC and a wholly-owned merger subsidiary whereby the legacy holders of AAC common stock who did not participate in the Private Share Exchange received

1.571119 shares of Holdings common stock for each share of AAC common stock owned at the effective time of the merger (for an

aggregate of 293,040 shares of Holdings common stock). Upon completion of the short-form merger, Holdings owned 100% of the outstanding shares of AAC. The short-form merger was accounted for as an equity transaction in accordance with ASC 810, Consolidation.

General and Administrative Costs 4.

The majority of the Company's expenses are "cost of revenue" items. Costs that could be classified as general and administrative expenses include the Company's corporate overhead costs, which were \$6.5 million and \$11.3 million for the three months ended June 30, 2014 and 2015, respectively, and \$11.7 million and \$19.3 million for the six months ended June 30, 2014 and 2015, respectively.

5. **Earnings Per Share**

Earnings per share ("EPS") is calculated using the two-class method required for participating securities. Undistributed earnings allocated to these participating securities are subtracted from net income in determining net income attributable to common stockholders. Net losses, if any, are not allocated to these participating securities. Basic EPS is computed by dividing net income attributable to common stockholders by the weighted-average number of shares of common stock outstanding for the period. Common shares outstanding include both the common shares classified as mezzanine equity and those classified as equity.

For the calculation of diluted EPS, net income attributable to common stockholders for basic EPS is adjusted by the effect of dilutive securities, including awards under stock-based payment arrangements. Diluted EPS attributable to common stockholders is computed by dividing net income attributable to common stockholders by the weighted-average number of fully diluted common shares outstanding during the period.

The following tables reconcile the numerator and denominator used in the calculation of basic and diluted EPS for the three and six months ended June 30, 2014 and 2015 (in thousands except share and per share amounts):

	Three Months Ended June 30,			Si	x Months E	nded June 30,		
	2014		2015		2014			2015
Numerator								
Net income attributable to AAC Holdings, Inc.	\$	717	\$	5,555	\$	1,736	\$	8,274
Less: Series A Preferred Unit dividends		(203)				(203)		(147)
Less: Redemption of BHR Series A Preferred Units								(534)
Net income attributable to common shares	\$	514	\$	5,555	\$	1,533	\$	7,593
Denominator								
Weighted-average shares outstanding – basic	15,4	462,317	21	,293,512	14	,942,014	21	,241,839
Dilutive securities		29,182		194,304		53,408		134,371
Weighted-average shares outstanding - diluted	15,491,499		21,487,816		14,995,422		21,376,21	
		_						_
Basic earnings per share	\$	0.03	\$	0.26	\$	0.10	\$	0.36
Diluted earnings per share	\$	0.03	\$	0.26	\$	0.10	\$	0.36

6. Acquisitions

On February 20, 2015, the Company acquired certain assets of Recovery First, Inc. ("Recovery First"), a Florida-based provider of substance abuse treatment and rehabilitation services, for \$13.1 million in cash and the assumption of certain liabilities. The purchase price was based upon arms-length negotiations between the Company and Recovery First that resulted in a premium to the fair value of the net assets acquired (including identifiable intangible assets) and, correspondingly, the recognition of goodwill. The amount recorded for goodwill is consistent with the Company's intentions for the acquisition.

On April 17, 2015, the Company acquired certain assets of Clinical Services of Rhode Island, Inc. (CSRI), a provider of intensive outpatient substance abuse treatment services, for \$0.7 million in cash and 42,460 in shares of Holdings' common stock. The purchase price was based upon arms-length negotiations between the Company and CSRI that resulted in a premium to the fair value of the net assets acquired and, correspondingly, the recognition of goodwill. The amount recorded for goodwill is consistent with the Company's intentions for the acquisition.

Each of these acquisitions was accounted for as a business combination. The Company recorded each transaction based upon the fair value of the consideration paid to Recovery First and CSRI. This consideration was preliminarily allocated to the assets acquired and liabilities assumed at the corresponding acquisition dates, based on their fair values as follows (in thousands):

	Recovery First		Total
Cash and cash equivalents	<u></u>	\$ 27	\$ 27
Accounts receivable	750		750
Prepaid expenses and other assets	392	6	398
Property and equipment	1,415	3	1,418
Goodwill	10,288	1,972	12,260
Intangible assets	300		300
Total Assets acquired	13,145	2,008	15,153
Accrued liabilities	43		43
Total liabilities assumed	43		43
Net assets acquired	\$ 13,102	\$ 2,008	\$ 15,110

The goodwill for each of these acquisitions and identifiable intangible assets recognized is deductible for income tax purposes. Acquisition-related costs for the acquisitions were expensed in acquisition-related expenses in the condensed consolidated statements of income.

The following provides a breakdown of the identifiable intangible assets, the valuation method applied in arriving at fair value, their assigned values and expected lives (in thousands, except years):

		Assig	ned	Estimated
Intangible Asset	Valuation Method	Valu	ıe	Life In Years
Trademarks and marketing intangibles	Relief from royalty		300	10
Total identified intangible assets		\$	300	

Some of the more significant estimates and assumptions inherent in the estimate of the fair value of the identifiable acquired intangible assets include all those associated with forecasting cash flows and profitability. The primary assumptions used for the determination of the fair value of the purchased intangible assets were generally based upon the present value of anticipated cash flows discounted at rates generally ranging from 14.0% to 15.0%. Estimated years of future cash flows and earnings generally follow the range of estimated remaining useful lives for each intangible asset.

The results of operations for Recovery First and CSRI from the respective acquisition dates are included in the condensed consolidated statements of income for the three and six months ended June 30, 2015, and include revenues of \$1.4 million and \$2.1 million, respectively. The following presents the unaudited pro forma revenues and income before taxes of the combined entity had the acquisition of Recovery First and CSRI occurred on the first day of the period presented (in thousands):

	Thr	Three Months Ended June 30,						June 30,	
		2014		2014 2015			2014	2015	
Revenues	\$	31,026	\$	55,108	\$	63,181	\$	97,931	
Income before income taxes	\$	747	\$	8.335	\$	2.872	\$	11.799	

7. Accounts Receivable and Allowance for Doubtful Accounts

A summary of activity in the Company's allowance for doubtful accounts is as follows (in thousands):

Balance at December 31, 2014	\$ 8,468
Additions charged to provision for doubtful accounts	7,559
Accounts written off, net of recoveries	 (6,242)
Balance at June 30, 2015	\$ 9,785

For the six months ended June 30, 2014, approximately 14.5% of the Company's revenues were reimbursed by Anthem Blue Cross Blue Shield of Colorado; 12.5% by Blue Cross Blue Shield of California; 12.3% by Aetna; and 10.4% by Blue Cross Blue

Shield of Texas. No other payor accounted for more than 10% of revenue reimbursements for the six months ended June 30, 2014.

For the six months ended June 30, 2015, approximately 16.7% of the Company's revenues were reimbursed by Anthem Blue Cross Blue Shield of Colorado; 12.8% by Blue Cross Blue Shield of Texas; and 11.6% by Aetna. No other payor accounted for more than 10% of revenue reimbursements for the six months ended June 30, 2015.

Property and Equipment, net 8.

Property and equipment consisted of the following (in thousands):

	December 31, 2014			June 30, 2015	
Computer equipment and software		4,845	\$	7,370	
Furniture and fixtures		4,535		5,650	
Vehicles		834		912	
Equipment under capital lease		1,777		1,492	
Leasehold improvements		3,538		4,041	
Construction in progress		19,410		41,502	
Building		19,733		29,176	
Land		2,538		2,658	
Total property and equipment		57,210		92,801	
Less accumulated depreciation and amortization		(8,014)		(10,605)	
	\$	49,196	\$	82,196	

Acquired Property

On February 24, 2015, the Company purchased a piece of property including buildings, structures, and 96 acres of land in Ringwood, New Jersey for \$6.4 million in cash and recorded the balance in construction in progress. The Company funded the purchase price from cash on hand with the intention of converting the property into a treatment center.

On April 1, 2015, the Company acquired an 84-bed hospital in southern California for cash consideration of \$13.5 million and recorded the balance in construction in progress. The Company funded the purchase price from cash on hand with the intention of converting the property into a chemical dependency recovery hospital.

9. Goodwill and Intangible Assets

The Company's business comprises a single reporting unit for impairment test purposes. The Company's estimates of fair value are based on the income approach, which estimates the fair value of the Company based on its future discounted cash flows. In addition to an annual impairment review, impairment reviews are performed whenever circumstances indicate a possible impairment may exist. The Company performed its most recent goodwill impairment testing as of December 31, 2014 and did not incur an impairment charge.

The Company's goodwill balance as of December 31, 2014 and June 30, 2015 was \$12.7 million and \$25.0 million, respectively. A total of \$10.3 million of the increase in goodwill relates to the acquisition of Recovery First, while the remaining \$2.0 million increase relates to the acquisition of CSRI discussed in Note 6.

Balance at December 31, 2014	\$ 12,702
Recovery First acquisition	10,288
CSRI acquisition	 1,972
Balance at June 30, 2015	\$ 24,962

Other identifiable intangible assets and their assigned and related accumulated amortization consisted of the following as of December 31, 2014 and June 30, 2015 (in thousands):

	Gross Carrying Value			Accumulated Amortization				
	Dec	ember 31, 2014		June 30, 2015	Dec	ember 31, 2014		June 30, 2015
Trademarks	\$	2,682	\$	2,982	\$	626	\$	769
Non-compete agreements		1,257		1,257		587		712
Marketing intangibles		220		1,301		39		73
Other		51		51		23		27
	\$	4,210	\$	5,591	\$	1,275	\$	1,581

Changes to the carrying value of identifiable intangible assets during the six months ended June 30, 2015 were as follows (in thousands):

Balance at December 31, 2014	\$ 2,935
Amortization expense	(306)
Recovery First intangibles	300
Acquisition of marketing intangibles	 1,081
Balance at June 30, 2015	\$ 4,010

On April 17, 2015, the Company acquired certain marketing assets with a value of \$1.1 million for cash consideration of \$0.5 million and 17,110 shares of the Company's common stock, worth an estimated fair value of \$0.5 million at the date of acquisition. The Company utilizes an estimated useful life of 10 years for marketing intangible assets.

10. Debt

A summary of the Company's debt obligations, net of unamortized discounts, is as follows (in thousands):

	December 31, 2014		June 30, 2015		
Non-related party debt:					
Senior secured term loan, net of issuance costs	\$	_	\$	73,700	
Real estate debt		24,590		_	
Asset purchases		126		25	
Subordinated debt		708		_	
Capital lease obligations		1,243		601	
Total non-related party debt		26,667		74,326	
Less current portion		(2,570)		(3,685)	
Total non-related party debt, long-term	\$	24,097	\$	70,641	
Related party debt:					
Acquisition-related debt	\$	1,787	\$	1,542	
Subordinated debt		187			
Total related party debt		1,974		1,542	
Less current portion		(1,787)		(1,542)	
Total related party debt, long-term	\$	187	\$		

Credit Facility

The Company's prior credit facility borrowing base provided for borrowings up to the lesser of (i) \$20 million or (ii) 80% of the Company's eligible accounts receivable at any time prior to February 1, 2014, and 70% of the Company's eligible accounts receivable at any time on or after February 1, 2014, subject to adjustment if the aggregate of all returns, rebates, discounts, credits and allowances for the immediately preceding three months is less than 8% of the Company's gross revenues for such period. The prior credit facility was secured by the Company's accounts receivable, deposit accounts and other rights to payment, inventory, and equipment, and was guaranteed jointly and severally by all of the Company's subsidiaries that have significant operations and/or

assets and the Company's CEO and President. The prior credit facility, as amended, required the Company to maintain a tangible net worth ratio not greater than 2.50 to 1.00, a fixed charge coverage ratio not less than 1.25 to 1.00, and net income of at least \$1.00, all determined as of each quarter end. The prior credit facility limited capital expenditures to \$0.1 million in each fiscal year unless approved by the financial institution, limited additional borrowing to \$50,000 during the term of the agreement unless approved by the financial institution, limited operating lease expense to \$0.1 million in each fiscal year and prohibited the payment of dividends in cash or stock. The prior credit facility also contained a cross-default clause linking a default under the prior credit facility to the occurrence of a default by the Company under any other debt agreement, material lease commitment, contract, instrument or obligation.

The Company was not in compliance with certain financial covenants contained in the prior credit facility as of March 31, 2014. These covenant violations created a cross-default under the debt agreements between the same lender and each of Greenhouse Real Estate, LLC ("Greenhouse Real Estate"), Concorde Real Estate, LLC ("Concorde Real Estate"), and The Academy Real Estate, LLC ("Academy Real Estate"), but for which the Company obtained waivers.

On April 15, 2014, the Company's prior credit facility was amended and restated and included a waiver for the noncompliance with the financial covenants and negative covenants described in the preceding paragraphs.

On April 15, 2014, the Company entered into a Second Amended and Restated Credit Facility (the "2014 Credit Facility") with Wells Fargo Bank, National Association. The 2014 Credit Facility made available to the Company a \$15.0 million revolving line of credit, subject to borrowing base limitations (the "Amended Revolving Line"), and amended and restated two existing term loans in the outstanding principal amounts of \$0.6 million ("Term Loan A") and \$1.5 million ("Term Loan B"). In June 2014, the Company repaid in full the \$1.5 million outstanding balance of Term Loan B.

The Amended Revolving Line bore interest at one-month LIBOR, plus an applicable margin that was determined by the Company's leverage ratio, as defined by the agreement, at the end of each quarter. A quarter-end leverage ratio of 4.75 to 1.00 or above resulted in an applicable margin of 3.00%, a ratio below 4.75 to 1.00 and equal to or above 4.00 to 1.00 results in an applicable margin of 2.75%, and a ratio below 4.00 to 1.00 results in an applicable margin of 2.50%. Term Loan A bore interest at LIBOR plus 3.15%. The borrowing base for the Amended Revolving Line was 70% of the Company's eligible accounts receivable and was established with the understanding that the aggregate of all returns, rebates, discounts, credits and allowances, exclusive of the initial adjustment to record net revenues at the time of billing, for the immediately preceding three months will be less than 20% of gross revenues for such period (up from the previous restriction of 8%).

On December 18, 2014, the Company terminated the 2014 Credit Facility, after having repaid the outstanding principal balance of \$487,500 plus accrued interest. The 2014 Credit Agreement also included one outstanding term loan in the outstanding principal amount of \$0.5 million. The Company did not incur any early termination penalties as a result of the early termination of the 2014 Credit Facility.

On March 9, 2015, the Company entered into a five year \$125.0 million senior secured credit facility (the "2015 Credit Facility") with Bank of America, N.A., as administrative agent for the lenders party thereto. The 2015 Credit Facility consists of a \$50.0 million revolver and a \$75.0 million term loan. The Company used the proceeds to re-pay certain existing indebtedness and will use the remainder to fund acquisitions and de novo treatment facilities and for general corporate purposes. The 2015 Credit Facility also has an accordion feature that allows the total borrowing capacity to be increased up to \$200 million, subject to certain conditions, including obtaining additional commitments from lenders. On June 16, 2015, the Company amended the 2015 Credit Facility to remove from the definition of "change of control" what is often referred to as a "dead hand proxy put" provision.

The 2015 Credit Facility requires quarterly term loan principal repayments for the outstanding term loan of \$0.9 million from September 30, 2015 to December 31, 2016, \$1.4 million for March 31, 2017 to December 31, 2017, \$2.3 million from March 31, 2018 to December 31, 2018, and \$2.8 million from March 31, 2019 to December 31, 2019, with the remaining principal balance of the term loan due on the maturity date of March 9, 2020. Repayment of the revolving loan is due on the maturity date of March 9, 2020. The 2015 Credit Facility generally requires quarterly interest payments.

Borrowings under the 2015 Credit Facility are guaranteed by the Company and each of its subsidiaries and are secured by a lien on substantially all of the Company's and its subsidiaries' assets. Borrowings under the 2015 Credit Facility bear interest at a rate tied to the Company's Consolidated Total Leverage Ratio (defined as Consolidated Funded Indebtedness to Consolidated EBITDA, in each case as defined in the credit agreement). Eurodollar Rate Loans with respect to the 2015 Credit Facility bear interest at the Applicable Rate plus the Eurodollar Rate (each as defined in the credit agreement) (based upon the LIBOR Rate (as defined in the credit agreement) prior to commencement of the interest rate period). Base Rate Loans with respect to the 2015 Credit Facility bear interest at the Applicable Rate plus the highest of (i) the federal funds rate plus 0.50%, (ii) the prime rate and (iii) the Eurodollar Rate plus 1.0% (the interest rate at June 30, 2015 was 3.03%). In addition, the Company is required to pay a commitment fee on undrawn amounts under the revolving credit facility of 0.35% to 0.50% depending on the Company's Consolidated Total Leverage Ratio (the CHSES:1.13-cv-00923 Document 109-3 Filed 02/10/17 Page 29 of 91 Page 10 Page 1

commitment fee rate at June 30, 2015 was 0.40%). The Applicable Rates and the unused commitment fees of the 2015 Credit Facility are based upon the following tiers:

		Eurodollar Rate		
Pricing Tier	Consolidated Total Leverage Ratio	Loans	Base Rate Loans	Commitment Fee
1	\geq 3.50:1.00	3.25%	2.25%	0.50%
2	\geq 3.00:1.00 but < 3.50:1.00	3.00%	2.00%	0.45%
3	\geq 2.50:1.00 but $<$ 3.00:1.00	2.75%	1.75%	0.40%
4	\geq 2.00:1.00 but \leq 2.50:1.00	2.50%	1.50%	0.35%
5	< 2.00:1.00	2.25%	1.25%	0.35%

The 2015 Credit Facility requires the Company to comply with customary affirmative, negative and financial covenants, including a Consolidated Fixed Charge Coverage Ratio, Consolidated Total Leverage Ratio and a Consolidated Senior Secured Leverage Ratio (each as defined in the credit agreement). The Company may be required to pay all of its indebtedness immediately if the Company defaults on any of the financial or other restrictive covenants contained in the 2015 Credit Facility. The financial covenants include maintenance of the following:

- Fixed Charge Coverage Ratio may not be less than 1.50:1.00 as of the end of any fiscal quarter.
- Consolidated Total Leverage Ratio: may not be greater than the following levels as of the end of each fiscal quarter:

Measurement Period Ending	Maximum Consolidated Total Leverage Ratio
June 30, 2015	4.50:1.00
September 30, 2015	4.50:1.00
December 31, 2015	4.50:1.00
March 31, 2016	4.50:1.00
June 30, 2016	4.25:1.00
September 30, 2016	4.25:1.00
December 31, 2016	4.25:1.00
March 31, 2017 and each fiscal quarter thereafter	4.00:1.00

Consolidated Senior Secured Leverage Ratio may not be greater than the following levels as of the end of each fiscal quarter:

Measurement Period Ending	Maximum Consolidated Senior Secured Leverage Ratio
June 30, 2015	4.00:1.00
September 30, 2015	4.00:1.00
December 31, 2015	4.00:1.00
March 31, 2016	4.00:1.00
June 30, 2016	3.75:1.00
September 30, 2016	3.75:1.00
December 31, 2016	3.75:1.00
March 31, 2017 and each fiscal quarter thereafter	3.50:1.00

At June 30, 2015, the Company was in compliance with all applicable covenants.

The Company incurred approximately \$1.4 million in debt issuance costs related to underwriting and other professional fees, and deferred these costs over the term of the 2015 Credit Facility. Additionally, the Company used approximately \$24.9 million of the proceeds from the \$75.0 million term loan to repay in full the outstanding real estate debt, certain equipment notes and certain capital leases. The Company did not incur any significant early termination fees.

Interest Rate Swap Agreements

In July 2014, the Company entered into two interest rate swap agreements to mitigate its exposure to fluctuations in interest rates. The interest rate swap agreements had initial notional amounts of \$8.9 million and \$13.2 million which fix interest rates over the life of the respective interest rate swap agreement at 4.21% and 4.73%, respectively. The notional amounts of the swap CNSE 3.145-cv-00923 Document 109-3 Filed 02/10/17 Page 31 of 91 Page 1 Page

agreements represent amounts used to calculate the exchange of cash flows and are not the Company's assets or liabilities. The interest payments

under these agreements are settled on a net basis. The Company has not designated the interest rate swaps as cash flow hedges and therefore the changes in the fair value of the interest rate swaps are included within interest expense in the condensed consolidated statements of income.

The fair value of the interest rate swaps at December 31, 2014 and June 30, 2015 represented a liability of \$431,000 and \$546,000, respectively, and is reflected in other long-term liabilities on the condensed consolidated balance sheets. Refer to Note 13 for further discussion of fair value of the interest rate swap agreements. The Company's credit risk related to these agreements is considered low because the swap agreements are with a creditworthy financial institution.

The following table sets forth our interest rate swap agreements (dollars in thousands):

	Notional Amount	Maturity Date	Fair Value
Pay-fixed interest rate swap	\$ 8,297	May 2018	\$ (154)
Pay-fixed interest rate swap	 12,032	August 2019	 (392)
Total	\$ 20,329		\$ (546)

Real Estate Debt

As discussed in Note 3, on April 15, 2014, the Company acquired BHR and assumed a \$1.8 million term loan, which was subsequently paid off in 2014 with proceeds from the Company's initial public offering. The Company's total real estate debt totaled \$24.6 million at December 31, 2014. The terms of the debt are discussed below. On March 9, 2015, the Company repaid in full all outstanding real estate debt as discussed further below. The Company did not incur any early termination penalties in the repayment of the notes.

Concorde Real Estate

In conjunction with the consolidation of Concorde Real Estate on June 27, 2012, the Company assumed a \$3.5 million promissory note which was refinanced in July 2012 and replaced with loans totaling \$7.4 million in two tranches to fund the renovation of the Desert Hope facility. The first tranche totaled \$4.4 million and bore interest at 3.0% plus one-month LIBOR, with interest payable monthly, and required a lump sum principal payment in July 2013. The second tranche totaled \$3.0 million, bore interest at 2.0% plus the lender's prime rate (3.25% at December 31, 2012), with interest payable monthly, and required a lump sum principal payment in July 2013.

In May 2013, Concorde Real Estate refinanced these two outstanding loans with a \$9.6 million note payable that matured on May 15, 2018. The additional debt in 2013 was used to redeem the preferred membership interests in Concorde Real Estate. The note required monthly principal payments of \$53,228 plus interest and a balloon payment of \$6.6 million due at maturity. Interest was calculated based on a 360 day year and accrued at the Company's option of either (i) one-month LIBOR (as defined in the agreement) plus 2.5%, with such rate fixed until the next monthly reset date, or (ii) floating at one-month LIBOR (as defined in the agreement) plus 2.5%. In the event that the Company elected the floating option for either two consecutive periods or a total of three periods, the floating rate increased by 0.25%. The interest rate at December 31, 2014 was 2.67% and the amount outstanding at December 31, 2014 was \$8.6 million. The Company repaid this note in full on March 9, 2015 for its stated outstanding principal balance and did not incur any early termination fees.

The note was guaranteed by the Company and its CEO and President and was secured by a deed of trust and the assignment of certain leases and rents. The note contained financial covenants that require the Company to maintain a fixed charge coverage ratio of not less than 1.25 to 1.00. The note also contained a cross-default clause linking a default under the note to the occurrence of a default by any guarantor or an affiliate of a guarantor with respect to any other indebtedness.

Greenhouse Real Estate

Greenhouse Real Estate entered into a \$13.2 million construction loan facility (the "Construction Facility") with a financial institution on October 8, 2013 to refinance existing debt related to a 70-bed facility and to fund the construction of an additional 60 beds at this facility located in Grand Prairie, Texas. Monthly draws may be made against the Construction Facility based on actual construction costs incurred.

Interest, which was payable monthly, was calculated based on a 360 day year and accrued at the Company's option of either (i) one-month LIBOR (as defined in the agreement) plus 3.0%, with such rate fixed until the next monthly reset date, or (ii) floating at one-month LIBOR (as defined in the agreement) plus 3.0%. In the event that the Company elected the floating option for either two consecutive periods or a total of three periods, the floating rate increased by 0.25%.

At Greenhouse Real Estate's option, the Construction Facility was convertible to a permanent term loan with an extended maturity of October 31, 2019 provided (i) there was no default, (ii) the construction was 100% complete, (iii) there was no material adverse change, as determined by the financial institution in its sole discretion, in the financial condition of Greenhouse Real Estate and (iv) other terms and conditions were satisfied. The maximum amount that may be converted was 65% of the appraised value at the time of the conversion. If at the time of the conversion the loan value exceeded the 65% loan-to-value ratio, Greenhouse Real Estate was permitted to make principal payments to reduce the loan-to-value to the 65% threshold. In the event Greenhouse Real Estate did not elect to or was unable to convert the Construction Facility to a permanent term loan, Greenhouse Real Estate was required to pay an exit fee equal to 3.0% of the then outstanding balance. Principal payments at the time of the conversion were to be calculated based on a 15-year amortization schedule, and monthly principal and interest payments are required with a balloon payment at maturity.

The Construction Facility was secured by a deed of trust and the assignment of certain leases and rents and was guaranteed by the Company and the CEO and President of the Company. Greenhouse Real Estate was required to maintain a minimum debt service coverage ratio of 1.25 to 1.00. The note also contained a cross-default clause linking a default under the Greenhouse Real Estate loan to the occurrence of a default by any guarantor or an affiliate of a guarantor with respect to any other indebtedness.

In August 2014, the outstanding balance of the construction loan was converted to a \$12.7 million permanent loan that matured in August 2019 and had an annual interest rate equal to the one-month LIBOR plus 2.5%. The permanent loan required monthly principal payments of \$70,778 plus interest and a balloon payment of \$8.5 million at maturity. The outstanding balance at December 31, 2014 was \$12.5 million and the interest rate was 2.67%. The Company repaid this note in full on March 9, 2015 for its stated outstanding principal balance and did not incur any early termination fees.

Academy Real Estate

In May 2013, the Company, through Academy Real Estate, obtained a \$3.6 million note payable from a financial institution to fund a portion of the acquisition of the property located in Riverview, Florida (just outside of Tampa, Florida). The note payable matured on November 10, 2013 and was renewed under identical terms. In connection with the Company's sale to BHR of its membership interests of Academy Real Estate on December 10, 2013, BHR assumed the \$3.6 million note payable. Interest, which was payable monthly, was calculated based on a 360 day year and accrued at the Company's option of either (i) one-month LIBOR (as defined in the agreement) plus 3.0%, with such rate fixed until the next monthly reset date or (ii) floating at one-month LIBOR (as defined in the agreement) plus 3.0%. In the event that the Company elected the floating option for either two consecutive periods or a total of three periods, the floating rate increases by 0.25%. In April 2014, the Company effected an amendment to the Academy Loan to extend the maturity date to July 14, 2019. Under the amended Academy Loan, the Company made monthly principal payments of \$30,000 plus interest commencing in October 2014 and a balloon payment of remaining unpaid principal of \$1.9 million at the maturity date. The agreement required the Company to maintain a minimum fixed charge coverage ratio of 1.25 to 1.00 and contains other restrictive financial covenants. The agreement also contained a cross-default clause linking a default under the Academy Real Estate note to the occurrence of a default by any guarantor or an affiliate of a guarantor with respect to any other indebtedness. The outstanding balance at December 31, 2014 was \$3.5 million and the interest rate was 3.17%. The Company repaid this note in full on March 9, 2015 for its stated outstanding principal balance and did not incur any early termination fees.

At December 31, 2013 and 2014, the Company was in compliance with the financial covenants of the BHR debt. The instances of noncompliance under its prior credit facility created a cross-default with the Construction Facility, the Concorde Real Estate note payable and the Academy Real Estate note payable. The Company obtained a waiver for the covenant defaults under its prior credit facility for 2012, and the amendment and restatement of its prior credit facility in April 2014 included a waiver for the noncompliance of the financial covenants and negative covenants that occurred under the prior credit facility in 2013 and the quarter ended March 31, 2014. The Company also obtained waivers for the cross-defaults under the Construction Facility, the Concorde Real Estate note payable and the Academy Real Estate note payable.

Behavioral Healthcare Realty, LLC

As discussed in Note 3, the Company assumed a \$1.7 million term loan in conjunction with the acquisition of BHR. The Company refinanced this loan with a financial institution and the new loan required monthly principal payments of \$35,855 plus interest at 5.0% with a balloon payment of \$1.4 million due at maturity in April 2015. The Company used a portion of the net proceeds from the IPO received in October 2014 to repay in full the outstanding balance of the term loan of \$1.6 million on October 7, 2014.

Acquisition Related Debt

On August 31, 2012, the Company acquired certain assets of AJG Solutions, Inc. and its subsidiaries and the equity of B&B Holdings INTL LLC (collectively, the "TSN Acquisition") from the two individual owners of such entities (the "TSN Sellers"). The Company financed a portion of the TSN Acquisition with the following sources of debt. The Company entered into a \$6.2 million subordinated note payable with the TSN Sellers. Under the terms of the agreement, the note is separated into the following tranches: (i) \$2.2 million paid in equal monthly principal installments over 36 months, bearing interest at 5% per annum, (ii) \$2.5 million due on August 31, 2015 (the "Balloon Payment"), bearing interest at 3.125% per annum and (iii) a contingent balloon payment of up to \$1.5 million due on August 31, 2015 (the "Contingent Payment"), bearing interest at 3.125% per annum. The Contingent Payment is contingent on the achievement of certain performance metrics over the term of the note. Due to the contingent nature of the Contingent Payment, a discount of approximately 13% was applied to the Contingent Payment to reflect the weighted-average probability the Contingent Payment would not be made. In April 2013, \$0.5 million outstanding under the Balloon Payment was converted into 95,451 shares of the Company's common stock at a conversion price of \$5.24 per share. The Company estimates the fair value of the Contingent Payment each reporting period through an analysis of the TSN Sellers' estimated achievement of the performance metrics specified in the agreement. Based upon this analysis, the Company determined a claw back of \$0.5 million of the Contingent Payment existed at December 31, 2013 and, accordingly, adjusted the outstanding balance of the Balloon Payment to \$3.0 million at that date. In addition to the claw back on the Contingent Payment, the Company has included a reduction of 118,576 shares of common stock in the computation of its earnings per share for the year ended December 31, 2013 to reflect the claw back of those shares based upon this analysis. On August 15, 2014, the Company entered into two settlement agreements with one of the TSN Sellers. Pursuant to the terms of the settlement agreements, the Company agreed to pay \$7.6 million in exchange for full and final satisfaction of all obligations to the party. As a result, the Company repaid \$0.2 million of the note payable and \$1.5 million of Balloon Payment. At December 31, 2014 and June 30, 2015, the outstanding balance remaining under the seller subordinated notes payable was \$1.8 million and \$1.5 million, respectively.

Subordinated Debt Issued with Detachable Warrants (Related Party and Non-related Party)

In March and April 2012, the Company issued \$1.0 million of subordinated promissory notes, of which \$0.2 million was issued to a director of the Company. The notes bore interest at 12% per annum. The notes were scheduled to mature at various dates throughout 2015 and 2017. Interest was payable monthly and the principal amount was due, in full, on the applicable maturity date of the note. In connection with the issuance of these notes, the Company issued detachable warrants to the lenders to purchase a total of 112.658 shares of common stock of AAC at \$0.64 per share. The warrants were exercisable at any time up to their expiration on March 31, 2022. The Company recorded a debt discount of \$0.1 million related to the warrants which reduced the carrying value of the subordinated notes. As of December 31, 2014, the outstanding balance of the notes, net of the unamortized debt discount of \$55,000, was \$0.9 million, of which \$0.2 million was owed to a director of the Company. On February 27, 2015, the Company repaid in full the \$1.0 million of the outstanding subordinated promissory notes. The Company did not incur any early termination fees.

The Company calculated the fair value of warrants issued with the subordinated notes using the Black-Scholes valuation method. The following assumptions were used to value the warrants: a stock price of \$1.36, an exercise price of \$0.64, expected life of 10 years, expected volatility of 20%, risk free interest rates ranging from 2.1% to 4.0% and no expected dividend yield. In March 2014, warrants representing the right to purchase 106,728 shares of common stock of AAC were exercised and a total of 106,728 shares of common stock of AAC were issued to the exercising warrant holders, including 23,717 shares to a director of the Company.

11. Equity

Mezzanine Equity

Changes to mezzanine amounts during the six months ended June 30, 2015 were as follows (dollars in thousands):

Noncontrolling Interest BHR Series A Preferred

	Units	Amount
Balance at December 31, 2014	160	\$ 7,848
Redemption of Series A Preferred Units from Alcentra	(160)	 (7,848)
Balance at June 30, 2015		\$ _

On February 25, 2015, the Company exercised its call provision and redeemed 100% of the outstanding Series A Preferred Units for a total redemption price of approximately \$8.5 million which included \$0.2 million for the 3.0% call premium and \$0.3 million for unpaid preferred returns.

Stock Based Compensation Plans

In March 2014, the Company granted 5,834 shares of fully vested common stock of AAC to each of its five non-employee directors. The Company recognized \$0.2 million of compensation expense in the first quarter of 2014 as a result of these grants. The fair value on the award date was \$8.12 per share, as estimated by the Company's management.

On April 11, 2014, the Company granted a total of 82,509 shares of restricted common stock of AAC to two employees. The fair value on the award date was \$8.12 per share.

On October 7, 2014, the Company granted a total of 158,000 shares of restricted common stock to employees as part of the Company's 2014 Equity Incentive Plan.

On January 7, 2015, the Company granted a total of 400,000 shares of restricted common stock to employees as part of the Company's 2014 Equity Incentive Plan.

On January 8, 2015, the Company granted 2,544 shares of fully vested common stock to each of its five non-employee directors. The Company recognized \$- million and \$0.4 million of compensation expense for the three and six months ended June 30, 2015, respectively, as a result of these grants. The fair value on the award date was \$29.37 per share based on the closing market value.

On May 19, 2015, the Company's Board of Directors approved the Company's employee stock purchase plan. At June 30, 2015, the Company had accrued \$0.1 million of compensation expense for a total related to the employee stock purchase plan.

The Company recognized \$1.1 million and \$1.2 million in equity-based compensation expense for the three months ended June 30, 2014 and 2015, respectively, and \$1.8 million and \$2.9 million for the six months ended June 30, 2014 and 2015, respectively. As of June 30, 2015, there was \$12.6 million of unrecognized compensation expense related to unvested restricted stock, which is expected to be recognized over the remaining weighted average vesting period of 3.1 years.

A summary of share activity under the Company's 2014 Equity Incentive Plan is set forth below:

		Weighted- average Grant
	Shares	Date Fair Value
Unvested at December 31, 2014	196,882	\$ 18.53
Granted	412,720	28.66
Vested	(117,144)	19.21
Forfeitures	(13,500)	25.85
Unvested at June 30, 2015	478,958	\$ 26.23

12. Income Taxes

The provision for income taxes for the three and six months ended June 30, 2014 reflects an effective tax rate of 51.8% and 44.6%, respectively, compared to an effective tax rate for the three and six months ended June 30, 2015 of 37.1% and 37.6%, respectively. The decrease in effective tax rate for the three and six months ended June 30, 2015 compared to the three and six months ended June 30, 2014 was primarily attributable to a release of a valuation allowance on the Company's VIEs.

13. Related Parties

An entity beneficially owned by Mr. Cartwright, our Chief Executive Officer, owns an airplane that the Company uses for business purposes in the course of its operations. The Company pays an hourly rate for use of the airplane. For the three and six months ended June 30, 2015, the Company made aggregate payments for use of the airplane of approximately \$0.2 million and \$0.7 million, respectively.

14. Fair Value of Financial Instruments

The carrying amounts reported at December 31, 2014 and June 30, 2015 for cash and cash equivalents, accounts receivable, prepaid expenses and other current assets, accounts payable and accrued liabilities approximate fair value because of the short-term maturity of these instruments and are categorized as Level 1 within the GAAP fair value hierarchy. The carrying amount of the Company's debt approximates fair value because interest rates approximate the current rates available to the Company.

The Company has debt with variable and fixed interest rates. The fair value of debt with fixed interest rates was determined using the quoted market prices of debt instruments with similar terms and maturities, which are considered Level 2 inputs. The fair value of debt with variable interest rates was also measured using Level 2 inputs, including good faith estimates of the market value

for the particular debt instrument, which represent the amount an independent market participant would provide, based upon market observations and other factors relevant under the circumstances. The carrying value of such debt approximated its estimated fair value at December 31, 2014 and June 30, 2015.

The Company has entered into interest rate swap agreements to manage exposure to fluctuations in interest rates. Fair value of the interest rate swaps is determined using a pricing model based on published interest rates and other observable market data. The fair value was determined after considering the potential impact of collateralization, adjusted to reflect both our own nonperformance risk and the respective counterparty's nonperformance risk. The fair value measurement of interest rate swaps utilizes Level 2 inputs. At June 30, 2015, the fair value of the interest rate swaps represented a liability of \$0.5 million. Refer to Note 10 for further discussion of the interest rate swap agreements.

Commitments and Contingencies

Horizon Blue Cross Blue Shield of New Jersey v. Avee Laboratories et al.

On September 4, 2013, Horizon Blue Cross Blue Shield of New Jersey ("Horizon") filed an amended complaint in the Superior Court of New Jersey against several defendants, including Leading Edge Recovery Center, LLC, one of the Company's subsidiaries. Leading Edge Recovery Center, LLC formerly operated a drug and alcohol treatment facility in New Jersey, Horizon alleges the defendants submitted and caused others to submit unnecessary drug tests in violation of New Jersey law and is seeking recovery for monetary and treble damages. Following ongoing settlement discussions between the parties, the Company recognized a \$1.5 million reserve related to this matter in the second quarter of 2015.

State of California

On July 29, 2015, the Superior Court of the State of California court unsealed a criminal indictment returned by a grand jury against our subsidiaries ABTTC, Inc. dba A Better Tomorrow Treatment Centers, Forterus, Inc. and Forterus Health Care Services, Inc., Jerrod N. Menz, our former President and former member of our Board of Directors, as well as a current facility-level employee and three former employees. The indictment was returned in connection with a criminal investigation by the California Department of Justice and charged the defendants with second-degree murder and dependent adult abuse in connection with the death of a client in 2010 at one of our former locations. We believe the allegations are legally and factually unfounded and intend to contest them vigorously. Given the early stage of this proceeding, we cannot estimate the amount or range of loss if the defendants were to be convicted; however, such loss could be material.

Other

The Company is aware of various other legal matters arising in the ordinary course of business. To cover these types of claims, the Company maintains insurance it believes to be sufficient for its operations, although some claims may potentially exceed the scope of coverage in effect. Plaintiffs in these matters may request punitive or other damages that may not be covered by insurance. After taking into consideration the evaluation of such matters by the Company's legal counsel, the Company's management believes the outcome of these matters will not have a material impact on the Company's consolidated financial position, results of operations and cash flows.

16. Subsequent Events

On July 1, 2015, the Company borrowed \$15.0 million under the \$50.0 million revolver of the 2015 Credit Facility. The Company intends to use the proceeds to fund de novo development projects and acquisitions.

On July 2, 2015, the Company acquired all of the membership interests of Referral Solutions Group, LLC ("RSG") for \$32.5 million in cash and 540,193 in shares of AAC Holdings' common stock. RSG, through its wholly owned subsidiary Recovery Brands, LLC ("Recovery Brands"), is a publisher of addiction related websites. Recovery Brands also provides online marketing solutions to other treatment providers such as enhanced facility profiles, audience targeting, lead generation, and tools for digital reputation management. Also on July 2, 2015, the Company acquired all of the membership interests of Taj Media, LLC ("Taj Media"), a digital marketing agency with experience in the substance abuse treatment industry, for aggregate consideration of approximately \$2.2 million in cash and 37,253 shares of AAC Holdings common stock.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This quarterly report contains forward-looking statements within the meaning of the federal securities laws. These forwardlooking statements are made only as of the date of this quarterly report. In some cases, you can identify forward-looking statements by terms such as "anticipates," "believes," "could," "estimates," "expects," "may," "potential," "predicts," "projects," "should," "will," "would," and similar expressions intended to identify forward-looking statements, although not all forward-looking statements contain these words. Forward-looking statements may include information concerning AAC Holdings, Inc.'s (collectively with its subsidiaries; "Holdings" or the "Company") possible or assumed future results of operations, including descriptions of Holdings' revenues, profitability, outlook and overall business strategy. These statements involve known and unknown risks, uncertainties and other factors that may cause our actual results and performance to be materially different from the information contained in the forward-looking statements. These risks, uncertainties and other factors include, without limitation: (i) our inability to operate our facilities; (ii) our reliance on our sales and marketing program to continuously attract and enroll clients; (iii) a reduction in reimbursement rates by certain third-party payors for inpatient and outpatient services and point of care and definitive lab testing; (iv) our failure to successfully achieve growth through acquisitions and de novo expansions; (v) uncertainties regarding the timing of the closing of pending acquisitions and the integration thereof; (vi) our failure to achieve anticipated financial results from contemplated acquisitions; (vii) the possibility that a governmental entity may prohibit, delay or refuse to grant approval for the consummation of the acquisitions; (viii) a disruption in our ability to perform diagnostic drug testing services; (ix) maintaining compliance with applicable regulatory authorities, licensure and permits to operate our facilities and lab; (x) a disruption in our business related to the recent indictment of certain of our subsidiaries and current and former employees; and (xi)general economic conditions, as well as other risks discussed in the "Risk Factors" section of the Company's Annual Report on Form 10-K, and other filings with the Securities and Exchange Commission. As a result of these factors, we cannot assure you that the forward-looking statements in this quarterly report will prove to be accurate. Investors should not place undue reliance upon forward looking statements.

Overview

We believe we are a leading provider of inpatient substance abuse treatment services for individuals with drug and alcohol addiction. As of June 30, 2015, we operated seven residential substance abuse treatment facilities located throughout the United States, focused on delivering effective clinical care and treatment solutions across 567 beds, which includes 389 licensed detoxification beds. We also operate five standalone outpatient centers and an overeating behavioral disorder treatment center, FitRx. As of June 30, 2015, we have three residential facilities under development including a 24-acre, 164-bed campus in Riverview, Florida; an 84-bed chemical dependency recovery hospital ("CDRH") near Aliso Viejo, California; and a 96-acre, 150-bed treatment facility in Ringwood, New Jersey. In addition, we are in the process of expanding our Recovery First facility in the Fort Lauderdale area to accommodate 22 additional detoxification beds. The majority of our approximately 1,200 employees, as of June 30, 2015 are highly trained clinical staff who deploy research-based treatment programs with structured curricula for detoxification, residential treatment, partial hospitalization and intensive outpatient care. By applying a tailored treatment program based on the individual needs of each client, many of whom require treatment for a co-occurring mental health disorder, such as depression, bipolar disorder and schizophrenia, we believe we offer the level of quality care and service necessary for our clients to achieve and maintain sobriety.

We believe we are also one of the largest internet marketers in the addiction treatment industry with respect to website visits and leads generated. Following our recent acquisition of Referral Solutions Group, LLC ("RSG") on July 2, 2015, combined with our previously existing internet assets, we now operate a broad portfolio of internet assets that services millions of website visits each month. RSG, through its wholly owned subsidiary Recovery Brands, LLC ("Recovery Brands"), a leading publisher of "authority" websites such as Rehabs.com and Recovery.org, serves families and individuals struggling with addiction and seeking treatment options through comprehensive online directories, treatment provider reviews, forums and professional communities. Recovery Brands also provides online marketing solutions to other treatment providers such as enhanced facility profiles, audience targeting, lead generation and tools for digital reputation management.

Facilities

The following table presents information, as of June 30, 2015, about our network of substance abuse treatment facilities, including current facilities, facilities under development and properties under contract:

Facility Name(1) California	Location	Out-of- Network/ In-Network	Capacity (beds)	First Clients Served	Treatment Certifications(2)	Real Property Leased / Owned
-		Out-of-			DTX, RTC,	
Forterus	Temecula	Network	107(3)	2004	PHP, IOP	Leased
San Diego Addiction		Out-of-			DTX, RTC,	
Treatment Center	San Diego	Network	36	2010	PHP, IOP	Leased
		Out-of-		Under	DTX, RTC,	
TBD	Aliso Viejo	Network	84(4)	Development(4)	PHP, IOP(4)	Owned
Florida						
		Out-of-				
Singer Island	West Palm Beach	Network Out-of-	65	2012	PHP, IOP	Leased
The Academy	West Palm Beach	Network	18	2012	PHP, IOP	Leased
					DTX, RTC,	Owned /
Recovery First	Fort Lauderdale	In-Network	63(5)	2015	PHP, IOP	Leased
	Riverview	Out-of-		Under	DTX, RTC,	
River Oaks	(Tampa area)	Network	164(6)	Development(6)	PHP, IOP(6)	Owned
Mississippi						
		Out-of-			DTX, RTC,	
The Oxford Centre	Etta	Network	76(7)	Under Contract(7)	PHP, IOP(7)	n/a
	Oxford, Tupelo,	Out-of-				
Oxford Outpatient	and Olive Branch	Network	n/a(7)	Under Contract(7)	IOP(7)	n/a
Nevada						
Б	T T7	Out-of-	1.40	2012	DTX, RTC,	0 1
Desert Hope	Las Vegas	Network	148	2013	PHP, IOP	Owned
Desert Hope Outpatient Center	LogVogos	Out-of- Network	n/a	2015	IOP	Owned
	Las Vegas	Network	II/a	2013	IOP	Owned
New Jersey	Lafayette (New				DTX, RTC,	
Sunrise House	York City area)	In-Network	110(8)	Under Contract(8)	PHP, IOP(8)	n/a
Sumise House	Ringwood	III I VCLWOIK	110(*)	Onder Contract(*)	1111,101(*)	11/ α
	(New York City	Out-of-		Under	DTX, RTC,	
TBD	area)	Network	150(9)	Development(9)	PHP, IOP(9)	Owned
Rhode Island	,				,	
Clinical Services of	Greenville,					
Rhode Island	Portsmouth and					
Outpatient	South Kingstown	In-Network	n/a(10)	2015(10)	IOP(10)	Leased
Texas						
	Grand Prairie	Out-of-			DTX, RTC,	
Greenhouse	(Dallas area)	Network	130	2012	PHP, IOP	Owned
Greenhouse Outpatient	Arlington (Dallas	Out-of-				
Center	area)	Network	n/a	2015	IOP	Owned

- (1) Excluded from this table is our non-substance abuse treatment facility, FitRx, which is a 20-bed leased facility located in Brentwood, Tennessee that provides outpatient treatment services for men and women who struggle with overeating behavioral disorders.
- (2) DTX: Detoxification; RTC: Residential Treatment; PHP: Partial Hospitalization; IOP: Intensive Outpatient.
- (3) In January 2015, we increased our capacity at Forterus to 107 beds with the addition of 31 beds, 24 of which are licensed for detoxification.
- (4) On April 1, 2015, we acquired an 84-bed hospital in Aliso Viejo, California. We began renovation and rehabilitation of the facility in the second quarter of 2015 and currently have a targeted completion date for the first half of 2016. We expect to apply for a license to operate this facility as a CDRH. Treatment certifications reflect our expectations.
- (5) On February 20, 2015, we acquired Recovery First, Inc. ("Recovery First"), a Florida-based provider of substance abuse treatment and rehabilitation services. Recovery First operates a 63-bed in-network, inpatient substance abuse treatment facility in the greater Fort Lauderdale, Florida area which includes 20 licensed detoxification beds. As of June 30, 2015, we are developing an additional 22 detoxification beds at this facility.
- (6) Reflects our current expectations with respect to this facility, which we currently anticipate opening in the fourth quarter of 2015.
- (7) On May 12, 2015, we entered into a definitive agreement to acquire the assets of The Oxford Centre, Inc. ("The Oxford Centre"), a Mississippi-based provider of substance abuse treatment and rehabilitation services, including a 76-bed inpatient substance abuse treatment facility in Etta, Mississippi and three outpatient facilities. We currently anticipate closing the acquisition, which is subject to certain customary closing conditions, including obtaining the receipt of governmental approvals and licenses necessary to operate the business, in the third quarter of 2015. Treatment certifications reflect our expectations.
- (8) On March 27, 2015, we entered into a definitive agreement to acquire the assets of Sunrise House Foundation, Inc. ("Sunrise House"), a New Jersey nonprofit corporation, with an existing 110-bed, 87,000 square-foot in-network substance abuse treatment center in Lafayette, New Jersey, which we currently anticipate closing during the third quarter of 2015. In addition to the main campus, the Sunrise House operations include 30 halfway house beds and two outpatient treatment programs. Treatment certifications reflect our expectations.
- (9) We acquired this property on February 24, 2015 and began renovations and construction in the second quarter of 2015. We are targeting opening this facility late in the second half of 2016 with approximately 150 beds. Treatment certifications reflect our expectations.
- (10) On April 17, 2015, we acquired Clinical Services of Rhode Island, Inc. ("CSRI"), a provider of intensive outpatient substance abuse treatment services in the following three locations: Greenville, Portsmouth and South Kingstown, Rhode Island.

Recent Developments

Existing Facilities and Ancillary Services

On January 1, 2015, we increased capacity at our Forterus facility in Temecula, California with the addition of 31 beds, including 24 detoxification beds.

On January 6, 2015, we entered into an office space lease (the "Lease Agreement") for our new corporate headquarters and call center pursuant to which AAC agreed to lease approximately 102,000 square feet of office space located in Brentwood, Tennessee. We currently anticipate relocating to the new headquarters in the fourth quarter of 2015.

On January 8, 2015, our 20,000 square foot substance abuse outpatient center in Las Vegas, Nevada, received licensure for intensive outpatient treatment services and immediately began treating patients at the facility.

On February 18, 2015, our 20,000 square foot substance abuse outpatient center in Arlington, Texas, received licensure for intensive outpatient treatment services and began treating patients at the facility in April 2015.

In April 2015, we began performing definitive and confirmatory lab testing for AAC facilities in Rhode Island and California.

New Property Developments and Acquisitions

On February 20, 2015, we acquired the assets of Recovery First, a Florida-based provider of substance abuse treatment and rehabilitation services, including a 63-bed inpatient substance abuse treatment facility in the greater Fort Lauderdale, Florida area, for cash consideration of \$13.1 million (the "Recovery First Acquisition").

On February 24, 2015, we acquired a property in Ringwood, New Jersey for aggregate cash consideration of \$6.4 million, which we expect to develop into an inpatient facility with approximately 150 beds (the "Ringwood Property Acquisition"). We expect to invest approximately \$[16.0] million for renovations and construction.

On March 27, 2015, we entered into a definitive agreement to acquire the assets of Sunrise House, a New Jersey-based provider of substance abuse treatment and rehabilitation services, including a 110-bed inpatient substance abuse treatment facility in Lafayette, New Jersey, for cash consideration of \$6.6 million and the assumption of \$0.5 million of certain liabilities (the "Sunrise House Acquisition"). We currently anticipate closing the Sunrise House Acquisition, which is subject to certain customary closing conditions such as the assignment of certain contracts and the receipt of certain licenses necessary to operate the business, during the third quarter of 2015.

On April 1, 2015, we acquired an 84-bed hospital in southern California for an aggregate purchase price of \$13.5 million in cash (the "Aliso Viejo Acquisition"). We began renovation and rehabilitation of the facility in the second quarter of 2015 and expect to apply for a license to operate it as a CDRH. We expect to invest approximately \$5.0 million for renovations and construction and have targeted a completion date for the first half of 2016.

On April 17, 2015, we completed the acquisition of CSRI, a provider of intensive outpatient substance abuse treatment services in Greenville, Portsmouth and South Kingstown, Rhode Island, for \$665,000 in cash and approximately 42,460 shares of our common stock (the "CSRI Acquisition").

On April 17, 2015, we acquired certain marketing assets with a value of \$1.1 million for cash consideration of \$0.5 million and 17,110 shares of the Company's common stock.

On May 12, 2015, we entered into a definitive agreement to acquire the assets of The Oxford Centre, a Mississippi-based provider of substance abuse treatment and rehabilitation services, including a 76-bed inpatient substance abuse treatment facility in Etta, Mississippi and three outpatient facilities in Oxford, Tupelo and Olive Branch, Mississippi, for an aggregate of \$35.0 million in cash and the assumption of certain liabilities (the "Oxford Centre Acquisition"). We currently anticipate closing the Oxford Centre Acquisition, which is subject to certain customary closing conditions, including obtaining the receipt of governmental approvals and licenses necessary to operate the business, in the third quarter of 2015.

On July 2, 2015, we acquired RSG, a leading publisher in the substance abuse treatment industry with a comprehensive portfolio of websites and marketing assets, for aggregate consideration of approximately \$32.5 million in cash and 540,193 shares of our common stock (the "RSG Acquisition"). On July 2, 2015, we also acquired Taj Media, a premier digital marketing agency with significant experience in the substance abuse treatment industry, for aggregate consideration of approximately \$2.2 million in cash and 37,253 shares of our common stock (the "Taj Media Acquisition").

Financing

On March 9, 2015, we entered into a five-year, \$125.0 million senior secured credit facility with Bank of America, N.A., as administrative agent for the lenders party thereto (the "2015 Credit Facility"), which consists of a \$50.0 million revolver and a \$75.0 million term loan. We used a portion of the proceeds from the \$75.0 million term loan to repay \$24.9 million of prior indebtedness. On July 1, 2015 we borrowed an additional \$15.0 million under the revolver, and we intend to use the proceeds to fund de novo development projects and acquisitions. For additional discussion related to the 2015 Credit Facility, see "Management's Discussion and Analysis of Financial Condition and Results of Operations—Financing Relationships."

Components of Results of Operations

Revenues. Our revenues primarily consist of service charges related to providing addiction treatment and related services, including the collection and laboratory testing of urine for controlled substances. We recognize revenues at the estimated net realizable value in the period in which services are provided. For the three and six months ended June 30, 2015 and June 30, 2014, approximately 90% of our revenues were reimbursable by commercial payors, including amounts paid by such payors to clients, with the remaining revenues payable directly by our clients. Given the scale and nationwide reach of our network of substance abuse treatment facilities, we generally have the ability to serve clients located across the country from any of our facilities, which allows us to operate our business and analyze revenue on a system-wide basis rather than focusing on any individual facility. For the three and six months ended June 30, 2015 and 2014, no single payor accounted for more than 15.9% and 16.7%, and 17.4% and 14.5% of our revenue reimbursements, respectively.

The following table summarizes our revenues as a percentage of commercial payor revenues for detoxification and residential treatment services, partial hospitalization and intensive outpatient treatment services, and point-of-care drug testing, definitive laboratory services, professional groups and other ancillary services for the three and six months ended June 30, 2014 and 2015:

	Three Months l	Ended June 30,	Six Months Ended June 30,		
	2014	2015	2014	2015	
Detoxification and residential treatment services	29%	26%	27%	26%	
Partial hospitalization and intensive outpatient					
treatment services	42%	34%	42%	36%	
Point-of-care drug testing, definitive laboratory					
services, professional groups and other ancillary					
services ¹					
	29%	40%	31%	38%	

¹ Professional groups and other ancillary services represent less than 10% of the total percentage of commercial payor revenues for point-of-care

We recognize revenues from commercial payors at the time services are provided based on our estimate of the amount that payors will pay us for the services performed. We estimate the net realizable value of revenues by adjusting gross client charges using our expected realization and applying this discount to gross client charges. Our expected realization is determined by management after taking into account the type of services provided and the historical collections received from the commercial payors, on a per facility basis, compared to the gross client charges billed.

Our accounts receivable primarily consists of amounts due from commercial payors. The client self-pay portion is usually collected upon admission and in limited circumstances the client will make a deposit and negotiate the remaining payments as part of the services. We do not recognize revenue for any amounts not collected from the client in either of these situations. From time to time, we may provide free care to a limited number of clients, which we refer to as scholarships. We do not recognize revenues for scholarships provided. Included in the aging of accounts receivable are amounts for which the commercial insurance company paid out-of-network claims directly to the client and for which the client has yet to remit the insurance payment to us (which we refer to as "paid to client"). Such amounts paid to clients continue to be reflected in our accounts receivable aging as amounts due from commercial payors. Accordingly, our accounts receivable aging does not provide for the distinct identification of paid to client receivables.

Operating Expenses. Our operating expenses are primarily impacted by nine categories of expenses: salaries, wages and benefits; advertising and marketing; professional fees; client related services; other operating expenses; rentals and leases; provision for doubtful accounts; depreciation and amortization; and acquisition-related expenses.

- Salaries, wages and benefits. We employ a variety of staff related to providing client care, including case managers, therapists, medical technicians, housekeepers, cooks and drivers, among others. Our clinical salaries, wages and benefits expense is largely driven by the total number of beds in our facilities and our average daily census. We also employ a professional sales force and staff a centralized call center. Our corporate staff includes accounting, billing and finance professionals, marketing and human resource personnel, IT staff and senior management.
- Advertising and marketing. We promote our treatment facilities through a variety of channels including television advertising, internet search engines and Yellow Page advertising, among others. While we do not compensate our referral sources for client referrals, we do have arrangements with multiple marketing channels that we pay on a performance basis (i.e., pay per click or pay per inbound call). We also host and attend industry conferences. Our advertising and marketing efforts and expense is largely driven by the number of admissions in our facilities.
- Professional fees. Professional fees consist of various professional services used to support primarily corporate related functions. These services include accounting related fees for financial statement audits and tax preparation and legal fees for, among other matters, employment, compliance and general corporate matters. These fees also consist of information technology, consulting, and payroll fees.
- Client related services. Client related services consist of physician and medical services as well as client meals, pharmacy, travel, and various other expenses associated with client treatment. Client related services are significantly influenced by our average daily census.
- Other operating expenses. Other operating expenses consists primarily of utilities, insurance, telecom, travel and repairs and maintenance expenses, and is significantly influenced by the total number of our facilities and our average daily census.
- Rentals and leases. Rentals and leases mainly consist of properties and various equipment under operating leases, which includes space required to perform client services and space for administrative facilities.
- Provision for doubtful accounts. The provision for doubtful accounts represents the expense associated with management's best estimate of accounts receivable that could become uncollectible in the future. We establish our provision for doubtful accounts based on the aging of the receivables, historical collection experience by facility, services provided, payor source and historical reimbursement rate, current economic trends and percentages applied to the accounts receivable aging categories. As of June 30, 2015, all accounts receivable aged greater than 360 days were fully reserved in our consolidated financial statements. In assessing the adequacy of the allowance for doubtful accounts, we rely on the results of detailed reviews of historical write-offs and recoveries on a rolling twelve-month basis (the hindsight analysis) as a primary source of information to utilize in estimating the collectability of our accounts receivable. We supplement this hindsight analysis with other analytical tools, including, but not limited to, historical trends in cash collections compared to net revenues less bad debt and days sales outstanding. During the second quarter of 2014, management analyzed the past two years of accounts receivable collection and write-off history and the current projected bad debt write-offs for all client accounts covered by insurance. Based on the results of this analysis, including improvements noted in the credit quality of receivables aged 120-180 days, management concluded that the current methodology for establishing the allowance for doubtful accounts resulted in, and would continue to result in, an overstatement of the reserve requirement. As a result, management revised the estimates used to establish the provision

- for doubtful accounts, effective as of the second quarter of 2014. This change in estimate reduced the reserve percentages applied to various aging classes of accounts receivable aged less than 360 days to more closely reflect actual collection and write-off history that we have experienced and expect to experience in the future.
- Depreciation and amortization. Depreciation and amortization represents the ratable use of our capitalized property and equipment, including assets under capital leases, over the estimated useful lives of the assets, and amortizable intangible assets, which mainly consist of trademark and marketing related intangibles and non-compete agreements.
- · Acquisition-related expenses. Acquisition-related expenses consist primarily of professional fees and travel costs associated with our acquisition activities.

Key Drivers of Our Results of Operations

Our results of operations and financial condition are affected by numerous factors, including those described under "Risk Factors" in our Form 10-K filed with the SEC on March 11, 2015 and elsewhere in this Form 10-Q and those described below:

- Average Daily Residential Census. We refer to the average number of clients to whom we are providing services at our residential facilities on a daily basis over a specific period as our "average daily residential census." Our revenues are directly impacted by our average daily census, which fluctuates based on the effectiveness of our sales and marketing efforts, total number of beds, the number of client admissions and discharges in a period, average length of stay, and the ratio of clinical staff to clients.
- Average Daily Residential Revenue and Average Net Daily Residential Revenue. Our average daily residential revenue is a per census metric equal to our total residential revenues for a period divided by our average daily residential census for the same period divided by the number of days in the period. Our average net daily residential revenue is a per census metric equal to our total residential revenues less provision for doubtful accounts for a period divided by our average daily residential census for the same period divided by the number of days in the period. The key drivers of average daily residential revenue and average net daily residential revenue include the mix of services and level of care that we provide to our clients during the period and payor mix. We provide a broad continuum of services including detoxification, residential treatment, partial hospitalization and intensive outpatient care, with detoxification resulting in the highest daily charges and intensive outpatient care resulting in the lowest daily charges. We also generate revenues from point-of care drug testing, definitive laboratory services, professional groups and other ancillary services associated with serving our clients. We tend to experience higher margins from our point-of-care drug testing, which is conducted on-site at our treatment facilities, and our definitive laboratory services, which are conducted at our centralized laboratory facility in Brentwood, Tennessee, than we do from other services.
- Outpatient Visits. Our outpatient visits represents the total number of outpatient visits at our standalone outpatient centers during the period. Our revenues are directly impacted by our outpatient visits, which fluctuates based on our sales and marketing efforts, utilization review and the average length of stay.
- Billed Days. We refer to billed days as the number of days in a given period for which we charged a commercial payor for the category of services provided. Detoxification and residential treatment levels of care feature higher per day gross client charges than partial hospitalization and intensive outpatient levels of care, but also require greater levels of more highly trained medical staff. Average length of stay can vary among periods without correlating to the overall operating performance of our business and, as a result, management does not view average length of stay as a key metric with respect to our operating performance. Rather, management views average billed days for the levels of care as a more meaningful metric to investors because it refers to the number of days in a given period for which we billed for the category of services provided. For example, in any given week, clients receiving partial hospitalization and intensive outpatient services might only qualify for five or three days, respectively, of reimbursable services during a seven day calendar period, which results in fewer billed days (e.g., five or three days, respectively) than the average length of stay (e.g., seven days) for partial hospitalization and intensive outpatient services during the same weekly period.

The following table presents, for the six months ended June 30, 2015, the average length of stay and average billed days with respect to detoxification and residential treatment services and partial hospitalization and intensive outpatient services of our commercial payor clients:

	Length of Stay	Average Billed Days
Detoxification and residential treatment services	12	11
Partial hospitalization and intensive outpatient services	26	17

The average length of stay and average billed days with respect to our private pay clients, which is not separately allocated to any category of service is approximately 34 days.

- Expense Management. Our profitability is directly impacted by our ability to manage our expenses, most notably salaries, wages and benefits and advertising and marketing costs, and to adjust accordingly based upon our capacity.
- Billing and Collections. Our revenues and cash flow are directly impacted by our ability to properly verify our clients' insurance benefits, obtain authorization for levels of care, properly submit insurance claims and manage collections.

Results of Operations

Comparison of Three Months ended June 30, 2014 to Three Months ended June 30, 2015

The following table presents our consolidated income statements for the periods indicated (dollars in thousands):

	Three Months Ended June 30,					
	2014 (unaudited)		2015 (unaudited)		Increase (D	
_	Amount	<u>%</u>	Amount	%	Amount	<u>%</u>
Revenues	\$ 29,120	100.0	\$ 53,784	100.0	\$ 24,664	84.7
Operating expenses						
Salaries, wages and benefits	12,580	43.2	19,733	36.7	7,153	56.9
Advertising and marketing	3,789	13.0	5,119	9.5	1,330	35.1
Professional fees	2,398	8.2	1,861	3.5	(537)	(22.4)
Client related services	2,754	9.5	3,478	6.5	724	26.3
Other operating expenses	2,828	9.7	5,536	10.3	2,708	95.8
Rentals and leases	470	1.6	1,159	2.2	689	146.6
Provision for doubtful accounts	2,115	7.3	4,177	7.8	2,062	97.5
Litigation settlement	240	0.8	1,500	2.8	1,260	525
Depreciation and amortization	1,151	4.0	1,676	3.1	525	45.6
Acquisition-related expenses		_	982	1.8	982	_
Total operating expenses	28,325	97.3	45,221	84.1	16,896	59.7
Income from operations	795	2.7	8,563	15.9	7,768	977.1
Interest expense, net (change in fair value of						
interest						
rate swaps of \$, \$(106), respectively)	351	1.2	482	0.9	131	37.3
Other (income) expense, net	(27)	(0.1)	(49)	(0.1)	(22)	81.5
Income before income tax expense	471	1.6	8,130	15.1	7,659	1,626.1
Income tax expense	244	0.8	3,014	5.6	2,770	1,135.2
Net income	227	0.8	5,116	9.5	4,889	2,153.7
Less: net loss attributable to noncontrolling						
interest	490	1.7	439	0.8	(51)	(10.4)
Net income attributable to AAC Holdings, Inc.						
stockholders	717	2.5	5,555	10.3	4,838	674.8
BHR Series A Preferred Unit dividends	(203)	(0.7)			203	(100.0)
Net income available to AAC Holdings, Inc.						
common stockholders	\$ 514	1.8	\$ 5,555	10.3	\$ 5,041	980.7

Revenues

Revenues increased \$24.7 million, or 84.7%, to \$53.8 million for the three months ended June 30, 2015 from \$29.1 million for the three months ended June 30, 2014. Revenues were positively impacted by an increase in residential average daily census, outpatient visits at our five standalone outpatient centers, primarily at our Desert Hope outpatient center, and an increase in high complexity lab testing.

Our residential average daily census increased 42% to 539 clients for the three months ended June 30, 2015 from 379 clients for the three months ended June 30, 2014. The increase in the residential average daily census was primarily driven by the 60 bed expansion of Greenhouse in July 2014, the six bed expansion at the Academy in September 2014, the 31 bed expansion at Forterus in January 2015 and the acquisition of Recovery First, which added 56 beds, in February 2015.

With the opening of the Desert Hope Outpatient Center in January 2015, the opening of the Greenhouse Outpatient Center in April 2015, and the acquisition of CSRI in April 2015 (which added three standalone outpatient centers), we now operate five standalone outpatient centers. We had 2,634 outpatient visits at our five standalone outpatient centers for the three months ended June 30, 2015.

Also significantly contributing to the increase in revenues for the three months ended June 30, 2015 was the addition of high complexity lab testing revenues from our facilities in Florida and California as a result of beginning to provide such services in December 2014 and April 2015, respectively. As of June 30, 2015, our facilities in Florida and California represented approximately 50% of our total residential beds.

Salaries, Wages and Benefits

Salaries, wages and benefits increased \$7.1 million, or 56.9%, to \$19.7 million for the three months ended June 30, 2015 from \$12.6 million for the three months ended June 30, 2014. The increase in salaries and wages was primarily impacted by growth in our residential facilities and our standalone outpatient centers. Our number of employees increased by approximately 400 employees or 50% to approximately 1,200 employees at June 30, 2015 from approximately 800 employees at June 30, 2014. As a percentage of revenues, salaries, wages and benefits were 36.7% of revenues for the three months ended June 30, 2015 compared to 43.2% of revenues for the three months ended June 30, 2014. The decrease in salaries, wages and benefits as a percentage of revenues was primarily related to an increase in our average daily census combined with the increase in revenues related to high complexity laboratory testing for the second quarter of 2015 as a result of the addition of high complexity lab testing for our facilities in Florida and California. On average, total operating expenses for our high complexity laboratory testing as a percentage of revenues are lower than that of our residential treatments services provided at our facilities.

Advertising and Marketing

Advertising and marketing expenses increased \$1.3 million, or 35.1%, to \$5.1 million for the three months ended June 30, 2015 from \$3.8 million for the three months ended June 30, 2014. The increase in advertising and marketing expense was primarily driven by the continued expansion of our national advertising and marketing programs. As a percentage of revenues, advertising and marketing expenses were 9.5% of revenues for the three months ended June 30, 2015 compared to 13.0% of revenues for the three months ended June 30, 2014. The decrease in advertising and marketing expenses as a percentage of revenues was primarily related to an increase in our average daily census combined with the increase in revenues related to high complexity laboratory testing as a result of the addition of high complexity lab testing for our facilities in Florida and California which revenues do not require incremental advertising and marketing expense.

Professional Fees

Professional fees decreased \$0.5 million, or 22.4%, to \$1.9 million for the three months ended June 30, 2015 from \$2.4 million for the three months ended June 30, 2014. As a percentage of revenues, professional fees were 3.5% of revenues for the three months ended June 30, 2015 compared to 8.2% of revenues for the three months ended June 30, 2014. The decrease in professional fees, in total and as a percentage of revenues was primarily related to an increase in our average daily census combined with the increase in revenues related to high complexity laboratory testing as a result of the addition of high complexity lab testing for our facilities in Florida and California. On average, operating expenses for our high complexity laboratory testing as a percentage of revenues are lower than that of our residential treatments services provided at our facilities.

Client Related Services

Client related services expenses increased \$0.7 million, or 26.3%, to \$3.5 million for the three months ended June 30, 2015 from \$2.8 million for the three months ended June 30, 2014. The increase in expense was primarily related to the growth in the average daily census to 539 for the three months ended June 30, 2015 from 379 for the three months ended June 30, 2014. As a percentage of revenues, client related services expenses were 6.5% of revenues for the three months ended June 30, 2015 compared to 9.5% of revenues for the three months ended June 30, 2014. The decrease in client related services as a percentage of revenues was primarily related to an increase in revenues related to high complexity laboratory testing as a result of the addition of high complexity lab testing for our facilities in Florida and California, which do not require client related services.

Other Operating Expenses

Other operating expenses increased \$2.7 million, or 95.8%, to \$5.5 million for the three months ended June 30, 2015 from \$2.8 million for the three months ended June 30, 2014. The increase was primarily the result of additional operating expenses associated with the 60 bed expansion of Greenhouse in July 2014, the 31 bed expansion at Forterus in January 2015, the opening of the Desert Hope Outpatient Center in January 2015, the acquisition of Recovery First in February 2015, and the opening of the Greenhouse Outpatient Center in April 2015. As a percentage of revenues, other operating expenses increased to 10.3% of revenues for the three months ended June 30, 2015 compared to 9.7% of revenues for the three months ended June 30, 2014.

Rentals and Leases

Rentals and leases increased \$0.7 million to \$1.2 million for the three months ended June 30, 2015 from \$0.5 million for the three months ended June 30, 2014. The increase was primarily the result of increased rent as a result of the bed expansion at Forterus in January 2015 and the acquisition of Recovery First in February 2015. Also contributing to the increase was rent expense associated with our new corporate headquarters and call center beginning in June 2015. We currently anticipate relocating to the new headquarters and call center in the fourth quarter of 2015. As a percentage of revenues, rentals and leases increased to 2.2% of revenues for the three months ended June 30, 2015, compared to 1.6% of revenues for the three months ended June 30, 2014.

Provision for Doubtful Accounts

The provision for doubtful accounts increased \$2.1 million, or 97.5%, to \$4.2 million for the three months ended June 30, 2015 from \$2.1 million for the three months ended June 30, 2014. As a percentage of revenues, the provision for doubtful accounts was 7.8% of revenues for the three months ended June 30, 2015 compared to 7.3% of revenues for the three months ended June 30, 2014.

We establish our provision for doubtful accounts based on the aging of the receivables and taking into consideration historical collection experience by facility, services provided, payor source and historical reimbursement rate, current economic trends and percentages applied to the accounts receivable aging categories. As of June 30, 2015, all accounts receivable aged greater than 360 days were fully reserved in our consolidated financial statements. In assessing the adequacy of the allowance for doubtful accounts, we rely on the results of detailed reviews of historical write-offs and recoveries (the hindsight analysis) as a primary source of information to utilize in estimating the collectability of our accounts receivable. We perform the hindsight analysis utilizing rolling twelve-month accounts receivable collection, write-off and recovery data. We supplement this hindsight analysis with other analytical tools, including, but not limited to, historical trends in cash collections compared to net revenues less bad debt and days sales outstanding.

During the second quarter of 2014, management analyzed the past two years of accounts receivable collection and write-off history and the current projected bad debt write-offs for all client accounts covered by insurance. Based on the results of this analysis, including improvements noted in the credit quality of receivables aged 120-180 days, management concluded that the current methodology for establishing the allowance for doubtful accounts resulted in, and would continue to result in, an overstatement of the reserve requirement. As a result, management revised the estimates used to establish the provision for doubtful accounts, effective as of the second quarter of 2014. This change in estimate reduced the reserve percentages applied to various aging classes of accounts receivable aged less than 360 days to more closely reflect actual collection and write-off history that we have experienced and expect to experience in the future. These adjustments resulted in a reserve release of approximately \$1.5 million during the second quarter of 2014.

We have experienced favorable collections of accounts receivable subsequent to June 30, 2014 as evidenced by a decrease in accounts receivable aged greater than 180 days as a percentage of total accounts receivable to 23.3% at June 30, 2015 from 41.2% at June 30, 2014.

The following table presents a summary of our aging of accounts receivable as of June 30, 2015 and 2014:

	Over 180					
	Current	31-180 Days	Days	Total		
June 30, 2015	29.9%	46.8%	23.3%	100.0%		
June 30, 2014	23.4%	35.4%	41.2%	100.0%		

Our days sales outstanding as of June 30, 2015 and 2014 was 80 and 83, respectively.

Litigation Settlement

Litigation settlement expense increased \$1.3 million to \$1.5 million for the three months ended June 30, 2015 from \$0.2 million for the three months ended June 30, 2014. In the second quarter of 2015, we recognized \$1.5 million of litigation expense related to reserves established for the Horizon matter. For further discussion of this matter, see Note 15 to the Company's Condensed Consolidated Financial Statements included in this quarterly report for further discussion.

Depreciation and Amortization

Depreciation and amortization expense increased \$0.5 million, or 45.6%, to \$1.7 million for the three months ended June 30, 2015 from \$1.2 million for the three months ended June 30, 2014. As a percentage of revenues, depreciation and amortization expense was 3.1% of revenues for the three months ended June 30, 2015 compared to 4.0% of revenues for the three months ended June 30, 2014.

Acquisition-related Expense

Acquisition-related expense was \$1.0 million for the three months ended June 30, 2015. As a percentage of revenues, acquisition-related expense was 1.8% of revenues for the three months ended June 30, 2015. The acquisition-related expense for the three months ended June 30, 2015 was primarily related to professional fees and travel costs associated with our acquisition activity. For the three months ended June 30, 2014, we did not recognize any acquisition-related expense.

Interest Expense

Interest expense increased by approximately \$0.1 million, or 37.3%, to \$0.5 million for the three months ended June 30, 2015 from \$0.4 million for the three months ended June 30, 2014. The increase in interest expense was primarily due to an increase in outstanding debt as partially offset by a reduction in interest rates. The net impact of the increase in outstanding debt and the decrease in interest rates during the first quarter of 2015 was approximately \$0.2 million. Outstanding debt at June 30, 2015 was approximately \$75.9 million compared to \$46.8 million at June 30, 2014. The interest rate on the \$75.0 million term loan under the 2015 Credit Facility was 3.03% at June 30, 2015. This net increase in interest expense was partially offset by a reduction in the fair value of the interest rate swaps of approximately \$0.1 million during the second quarter of 2015. In July 2014, the Company entered into two interest rate swap agreements to mitigate its exposure to interest rate risks. The interest rate swap agreements had a combined initial notional amount of \$22.1 million which fixed the interest rates over the life of interest rate swap agreements. The Company has not designated the interest rate swaps as hedges and therefore changes in the fair value of the interest rate swaps are included in interest expense in the condensed consolidated income statements.

As a percentage of revenues, interest expense was 0.9% of revenues for the three months ended June 30, 2015 compared to 1.2% of revenues for the three months ended June 30, 2014.

Income Tax Expense

For the three months ended June 30, 2015, income tax expense was \$3.0 million, reflecting an effective tax rate of 37.1%, compared to income tax expense of \$0.2 million, reflecting an effective tax rate of 51.8% for the three months ended June 30, 2014. The decrease in income tax expense and the effective tax rate is primarily related to a \release in valuation allowances related to the professional groups in the fourth quarter of 2014.

Net Loss Attributable to Noncontrolling Interest

For the three months ended June 30, 2015, net loss attributable to noncontrolling interest was \$0.4 million compared to \$0.5 million for the three months ended June 30, 2014, representing a decrease in loss of \$0.1 million. The net loss attributable to noncontrolling interest is directly related to our consolidated VIEs. During the three months ended June 30, 2014, we consolidated

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one real estate VIE, BHR, through April 15, 2014 at which point it became a wholly owned subsidiary, and five professional group VIEs. During the three months ended June 30, 2015, noncontrolling interest was only comprised of the five professional group VIEs. which resulted in the increase in the loss attributable to noncontrolling interest for the three months ended June 30, 2015 as compared to the same period in 2014.

Comparison of Six Months ended June 30, 2014 to Six Months ended June 30, 2015

The following table presents our consolidated income statements for the periods indicated (dollars in thousands):

	Six Months Ended June 30,					
	2014 (unaudited)		2015 (unaudited)		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Revenues	\$ 59,203	100.0	\$ 96,607	100.0	\$ 37,404	63.2
Operating expenses						
Salaries, wages and benefits	24,124	40.7	38,107	39.4	13,983	58.0
Advertising and marketing	7,079	12.0	9,737	10.1	2,658	37.5
Professional fees	4,895	8.3	3,330	3.4	(1,565)	(32.0)
Client related services	5,211	8.8	6,393	6.6	1,182	22.7
Other operating expenses	5,551	9.4	10,349	10.7	4,798	86.4
Rentals and leases	940	1.6	1,859	1.9	919	97.8
Provision for doubtful accounts	6,288	10.6	7,559	7.8	1,271	20.2
Litigation settlement	240	0.4	1,520	1.6	1,280	533.3
Depreciation and amortization	2,228	3.8	3,016	3.1	788	35.4
Acquisition-related expenses			1,980	2.0	1,980	
Total operating expenses	56,556	95.5	83,850	86.8	27,294	48.3
Income from operations	2,647	4.5	12,757	13.2	10,110	381.9
Interest expense, net (change in fair value of interest						
rate swaps of \$ -, \$115, respectively)	705	1.2	1,223	1.3	518	73.5
Other (income) expense, net	15		(60)	(0.1)	(75)	(500.0)
Income before income tax expense	1,927	3.3	11,594	12.0	9,667	501.7
Income tax expense	859	1.5	4,359	4.5	3,500	407.5
Net income	1,068	1.8	7,235	7.5	6,167	577.4
Less: net loss attributable to noncontrolling						
interest	668	1.1	1,039	1.1	371	55.5
Net income attributable to AAC Holdings, Inc.						
stockholders	1,736	2.9	8,274	8.6	6,538	376.6
BHR Series A Preferred Unit dividends	(203)	(0.3)	(147)	(0.2)	56	(27.6)
Redemption of BHR Series A Preferred Units	s —		(534)	(0.6)	(534)	(100.0)
Net income available to AAC Holdings, Inc.						
common stockholders	\$ 1,533	2.6	\$ 7,593	7.9	\$ 6,060	395.3

Revenues

Revenues increased \$37.4 million, or 63.2%, to \$96.6 million for the six months ended June 30, 2015 from \$59.2 million for the six months ended June 30, 2014. Revenues were positively impacted by an increase in residential average daily census. outpatient visits at our five standalone outpatient centers, primarily at our Desert Hope outpatient center, and an increase in high complexity lab testing.

Our residential average daily census increased by 34.9% to 510 clients for the six months ended June 30, 2015 from 375 clients for the six months ended June 30, 2014. The increase in average daily census was driven by the 60 bed expansion of Greenhouse in July 2014, the six bed expansion at the Academy in September 2014, the 31 bed expansion at Forterus in January 2015 and the acquisition of Recovery First, which added 56 beds, in February 2015.

With the opening of the Desert Hope Outpatient Center in January 2015, the opening of the Greenhouse Outpatient Center in April 2015, and the acquisition of CSRI in April 2015 (which added three standalone outpatient centers), we now operate five

standalone outpatient centers. We had 4,222 outpatient visits at our five standalone outpatient centers for the six months ended June 30, 2015.

Also significantly contributing to the increase in revenues for the six months ended June 30, 2015 was the addition of high complexity lab testing for our facilities in Florida and California as a result of beginning to provide such services in December 2014 and April 2015, respectively. As of June 30, 2015, our facilities in Florida and California represented approximately 50% of our total residential beds.

Salaries, Wages and Benefits

Salaries, wages and benefits increased \$14.0 million, or 58.0%, to \$38.1 million for the six months ended June 30, 2015 from \$24.1 million for the six months ended June 30, 2014. The increase in salaries and wages was primarily impacted by growth in our residential facilities and our standalone outpatient centers. As a result of the growth in our residential and standalone outpatient centers, our number of employees increased by approximately 400 employees or 50% to approximately 1,200 employees at June 30, 2015 from approximately 800 employees at June 30, 2014. Also contributing to the increase was an increase in equity compensation of \$1.0 million to \$2.9 million for the six months ended June 30, 2015 from \$1.8 million for the six months ended June 30, 2014. As a percentage of revenues, salaries, wages and benefits were 39.4% of revenues for the six months ended June 30, 2015 compared to 40.7% of revenues for the three months ended June 30, 2014. The decrease in salaries, wages and benefits as a percentage of revenues was primarily related to an increase in our average daily residential census combined with the increase in revenues related to high complexity laboratory testing as a result of the addition of high complexity lab testing for our facilities in Florida and California. On average, total operating expenses for our high complexity laboratory testing as a percentage of revenues are lower than that of our residential treatments services provided at our facilities.

Advertising and Marketing

Advertising and marketing expenses increased \$2.6 million, or 37.5%, to \$9.7 million for the six months ended June 30, 2015 from \$7.1 million for the six months ended June 30, 2014. The increase in expenses was primarily driven by the continued expansion of our national advertising and marketing programs. As a percentage of revenues, advertising and marketing expenses were 10.1% of revenues for the six months ended June 30, 2015 compared to 12.0% of revenues for the six months ended June 30, 2014. The decrease in advertising and marketing expenses as a percentage of revenues was primarily related to an increase in our average daily census combined with the increased percentage of revenues related to high complexity laboratory testing as a result of the addition of high complexity lab testing for our facilities in Florida and California, which do not require incremental advertising and marketing expense.

Professional Fees

Professional fees decreased \$1.6 million, or 32.0%, to \$3.3 million for the six months ended June 30, 2015 from \$4.9 million for the six months ended June 30, 2014. As a percentage of revenues, professional fees were 3.4% of revenues for the six months ended June 30, 2015 compared to 8.3% of revenues for the six months ended June 30, 2014. The decrease in professional fees was primarily related to the elimination of customer and billing collection fees as a result of the CRMS Acquisition in April 2014.

Client Related Services

Client related service expenses increased \$1.2 million, or 22.7%, to \$6.4 million for the six months ended June 30, 2015 from \$5.2 million for the six months ended June 30, 2014. The increase in expense was primarily related to increases in clinician fees paid due to the increase in average daily census to 506 for the six months ended June 30, 2015 from 375 for the six months ended June 30, 2014. As a percentage of revenues, client related services expenses were 6.6% of revenues for the six months ended June 30, 2015 compared to 8.8% of revenues for the six months ended June 30, 2014. The decrease in client related services as a percentage of revenues was primarily related to an increased percentage of revenues related to high complexity laboratory testing as a result of the addition of high complexity lab testing for our facilities in Florida and California, which do not require client related services.

Other Operating Expenses

Other operating expenses increased \$4.7 million, or 86.4%, to \$10.3 million for the six months ended June 30, 2015 from \$5.6 million for the six months ended June 30, 2014. The increase was primarily the result of additional operating expenses associated with the 60-bed expansion of Greenhouse in July 2014, the 31 bed expansion at Forterus in January 2015, the opening of the Desert Hope Outpatient Center in January 2015, the acquisition of Recovery First in February 2015, and the opening of the Greenhouse Outpatient Center in April 2015. As a percentage of revenues, other operating expenses were 10.7% of revenues for the six months ended June 30, 2015 compared to 9.4% of revenues for the six months ended June 30, 2014.

Rentals and Leases

Rentals and leases increased \$1.0 million, or 97.8%, to \$1.9 million for the six months ended June 30, 2015 from \$0.9 million for the six months ended June 30, 2014. The increase was primarily the result of increased rent as a result of the bed expansion at Forterus in January 2015 and the acquisition of Recovery First in February 2015. Also contributing to the increase was rent expense associated with our new corporate headquarters and call center beginning in June 2015. We currently anticipate relocating to the new headquarters and call center in the fourth quarter of 2015. As a percentage of revenues, rentals and leases were 1.9% of revenues for the six months ended June 30, 2015 compared to 1.6% of revenues for the six months ended June 30, 2014.

Provision for Doubtful Accounts

The provision for doubtful accounts increased \$1.3 million, or 20.2% to \$7.6 million for the six months ended June 30, 2015 from \$6.3 million for the six months ended June 30, 2014. As a percentage of revenues, the provision for doubtful accounts was 7.8% of revenues for the six months ended June 30, 2015 compared to 10.6% of revenues for the six months ended June 30, 2014.

During the second quarter of 2014, management analyzed the past two years of accounts receivable collection and write-off history and the current projected bad debt write-offs for all client accounts covered by insurance. Based on the results of this analysis, including improvements noted in the credit quality of receivables aged 120-180 days, management concluded that the current methodology for establishing the allowance for doubtful accounts resulted in, and would continue to result in, an overstatement of the reserve requirement. As a result, management revised the estimates used to establish the provision for doubtful accounts, effective as of the second quarter of 2014. This change in estimate reduced the reserve percentages applied to various aging classes of accounts receivable aged less than 360 days to more closely reflect actual collection and write-off history that we have experienced and expect to experience in the future. These adjustments resulted in a reserve release of approximately \$1.5 million during the second quarter of 2014.

Litigation Settlement

Litigation settlement expense increased \$1.3 million to \$1.5 million for the six months ended June 30, 2015 from \$0.2 million for the six months ended June 30, 2014. In the second quarter of 2015, we recognized \$1.5 million of litigation expense related to reserves established for the Horizon matter. For further discussion of this matter, see Note 15 to the Company's Condensed Consolidated Financial Statements included in this quarterly report.

Depreciation and Amortization

Depreciation and amortization expense increased \$0.8 million, or 35.4%, to \$3.0 million for the six months ended June 30, 2015 from \$2.2 million for the six months ended June 30, 2014. The increase in depreciation and amortization expense was primarily attributable to additions of property and equipment and intangible assets, including as a result of recent acquisitions. As a percentage of revenues, depreciation and amortization expense was 3.1% of revenues for the six months ended June 30, 2015 compared to 3.8% of revenues for the six months ended June 30, 2014.

Acquisition-related Expense

Acquisition-related expense was \$2.0 million for the six months ended June 30, 2015. As a percentage of revenues, acquisition-related expense was 2.0% of revenues for the six months ended June 30, 2015. The acquisition-related expense for the six months ended June 30, 2015 was primarily related to professional fees and travel costs associated with our acquisition activity. For the six months ended June 30, 2014, we did not recognize any acquisition-related expense.

Interest Expense

Interest expense was \$1.2 million for the six months ended June 30, 2015 compared to \$0.7 million for the six months ended June 30, 2014. As a percentage of revenues, interest expense was 1.3% of revenues for the six months ended June 30, 2015 compared to 1.2% of revenues for the six months ended June 30, 2014. The increase in interest expense is primarily due to an increase in outstanding debt, as well as the impact of fair value adjustments on the Company's interest rate swaps of approximately \$0.1 million for the six months ended June 30, 2015. The Company entered into two interest rate swap agreements in July 2014 to mitigate its exposure to interest rate risks. The interest rate swap agreements had a combined initial notional amount of \$22.1 million which fixed the interest rates over the life of interest rate swap agreements. The Company has not designated the interest rate swaps as hedges and therefore changes in the fair value of the interest rate swaps are included in interest expense in the condensed consolidated income statements.

Income Tax Expense

For the six months ended June 30, 2015, income tax expense was \$4.4 million, reflecting an effective tax rate of 37.6%, compared to \$0.9 million, reflecting an effective tax rate of 44.6%, for the six months ended June 30, 2014. The decrease in the effective tax rate for the six months ended June 30, 2015 was primarily attributable to a decrease in valuation allowances related to the professional groups in the fourth quarter of 2014.

Net Loss (Income) Attributable to Noncontrolling Interest

For the six months ended June 30, 2015, net loss attributable to noncontrolling interest was \$1.0 million compared to net loss attributable to noncontrolling interest of \$0.7 million for the six months ended June 30, 2014, representing a \$0.3 million change. The net loss attributable to noncontrolling interest is directly related to our consolidated VIEs. During the six months ended June 30, 2014, we consolidated one real estate VIE, BHR, through April 15, 2014 at which point it became a wholly owned subsidiary; and five professional group VIEs. During the six months ended June 30, 2015, noncontrolling interest was only comprised of the five professional group VIEs, which resulted in the increase in the net loss attributable to noncontrolling interest for the six months ended June 30, 2015 as compared to the same period in 2014.

Liquidity and Capital Resources

General

Our primary sources of liquidity are net cash generated from operations, borrowing availability under our revolving line of credit, other bank financings, proceeds from issuances of our common stock, seller financing and the issuance of subordinated debt. We have also utilized operating lease transactions with respect to commercial properties primarily to perform client services and provide space for administrative facilities. We expect that our future funding for working capital needs, capital expenditures, longterm debt repayments and other financing activities will continue to be provided from some or all of these sources. Our future liquidity will be impacted by our ability to access capital markets, which may be restricted due to our credit ratings, general market conditions, leverage capacity and by existing or future debt agreements.

We anticipate that our current level of cash on hand, internally generated cash flows and availability under our revolving line of credit will be sufficient to fund our anticipated working capital needs, debt service and repayment obligations and interest and maintenance capital expenditures for at least the next twelve months.

Cash Flow Analysis

Our cash flows are summarized as follows (in thousands):

	Six Months En	Increase	
	2014	2015	(Decrease)
(Used in) provided by operating activities	\$ (30)	\$ 6,593	\$ 6,623
Used in investing activities	(12,615)	(48,725)	(36,110)
Provided by financing activities	13,015	38,613	25,598
Net increase (decrease) in cash and cash equivalents	370	(3,519)	(3,889)
Cash and cash equivalents at end of period	\$ 2,382	\$ 45,021	\$ 42,639

Net Cash Provided by (Used in) Operating Activities

Cash provided by operating activities was \$6.6 million for the six months ended June 30, 2015 compared to cash used in operating activities of \$30,000 for the six months ended June 30, 2014. The increase in cash flows provided by operating activities in the six months ended June 30, 2015 as compared to the six months ended June 30, 2014 primarily related to increases in net income of \$6.2 million, equity compensation of \$1.8 million and accounts payable and accrued liabilities of \$13.7 million for the six months ended June 30, 2015 as compared to the six months ended June 30, 2014. These increases were partially offset by an increase in accounts receivable for the six months ended June 30, 2015 as compared to the six months ended June 30, 2014. The increase in accounts receivable was primarily related to an increase in revenues of approximately 63.2% for the six months ended June 30, 2015 as compared to the six months ended June 30, 2014. Working capital totaled \$67.5 million at June 30, 2015 and \$63.2 million at December 31, 2014.

Net Cash Used in Investing Activities

Cash used in investing activities was \$48.7 million for the six months ended June 30, 2015, an increase of \$36.1 million compared to cash used in investing activities of \$12.6 million for the six months ended June 30, 2014. The increase was primarily related to \$13.1 million paid in connection with the acquisition of Recovery First, \$13.5 million for the purchase of a property in Aliso Viejo, California, and \$6.4 million for the purchase of a property in Ringwood, New Jersey, with the remaining amount related to continuing costs associated with our de novo projects and new corporate headquarters.

Net Cash Provided by Financing Activities

Cash provided by financing activities was \$38.6 million for the six months ended June 30, 2015, an increase of \$25.6 million compared to cash provided by financing activities of \$13.0 million for the six months ended June 30, 2014. The increase was primarily related to proceeds from the 2015 Credit Facility of \$73.8 million as partially offset by the redemption of the BHR Series A Preferred Units of \$8.5 million, repayments of long-term debt and capital leases of \$25.5 million and repayments of subordinated notes payable of \$0.9 million.

Financing Relationships

2015 Credit Facility

For a summary of the terms of our 2015 Credit Facility, see Note 10 to the accompanying Condensed Consolidated Financial Statements.

We used approximately \$24.9 million of the proceeds from the \$75.0 million term loans to repay in full the outstanding real estate debt, certain equipment loans and certain capital leases. We did not incur any significant early termination fees.

As of June 30, 2015, we had no outstanding amounts on our revolver and \$75.0 million outstanding on our term loan. Our availability under the revolver portion of the 2015 Credit Facility was \$50.0 million as of June 30, 2015. The 2015 Credit Facility also has an accordion feature that allows the total borrowing capacity to be increased to \$200.0 million, subject to certain conditions, including obtaining additional commitments from lenders.

On July 1, 2015, we borrowed \$15.0 million under the \$50.0 million revolver of the 2015 Credit Facility. We anticipate that we will use a portion of the proceeds to fund de novo development projects and acquisitions.

BHR Preferred Equity

For a summary of the terms of the BHR Series A Preferred Units, see Note 3 to the accompanying Condensed Consolidated Financial Statements.

On February 25, 2015, we exercised our call provision and redeemed 100% of the outstanding Series A Preferred Units for a total redemption price of approximately \$8.5 million, which included \$0.2 million for the 3.0% call premium and \$0.3 million for unpaid preferred returns.

Related Party Notes Payable

We have outstanding notes payable resulting from the seller financing of the TSN Acquisition. The notes bear interest at the annual blended rate of 3.85% and mature on August 31, 2015. The aggregate amount outstanding on these borrowings at June 30, 2015 was \$1.5 million.

Subordinated Promissory Notes (Related Party and Non-related Party)

In March 2012 through April 2012, we issued \$1.0 million of subordinated promissory notes to certain accredited investors, of which \$0.2 million was issued to one of our directors. The notes bore interest at 12% per annum. Interest was payable monthly and the principal amount was due, in full, on the applicable maturity date of the note. Notes in the principal amount of \$0.2 million matured on March 31, 2015 and the remaining notes, in the principal amount of \$0.8 million, matured on March 31, 2017. In connection with the issuance of these notes, we issued detachable warrants to the lenders to purchase 112,658 shares of AAC common stock at \$0.64 per share. The warrants were exercisable at any time up to their expiration on March 31, 2022. We recorded a

debt discount of \$0.1 million related to the warrants which reduced the carrying value of the subordinated notes. As of December 31, 2014, the outstanding

balance, net of the unamortized debt discount of \$71,000, was \$0.9 million, of which \$0.2 million was due to one of our directors. In connection with the Reorganization Transactions, warrants representing 106,728 shares of AAC common stock were exercised in March 2014 and the remaining warrants representing 5,930 shares of AAC common stock were exercised in April 2014. On February 27, 2015, we repaid in full the \$1.0 million of the outstanding subordinated promissory notes.

Capital Lease Obligations

We have capital leases with third party leasing companies for equipment and office furniture. The capital leases bear interest at rates ranging from 4.47% to 6.25% and have maturity dates from December 2015 through March 2019. Total obligations under capital leases at June 30, 2015 were \$0.6 million, of which \$0.2 million was included in the current portion of long-term debt.

Consolidation of VIEs

The Professional Groups engage physicians and mid-level service providers and provide professional services to our clients through professional services agreements with each treatment facility. Under the professional services agreements, the Professional Groups also provide a physician to serve as medical director for the applicable facility. The Professional Groups either bill the payor for their services directly or are compensated by the treatment facility based on fair market value hourly rates. Each of the professional services agreements has a term of five years and will automatically renew for additional one-year periods.

We provided the initial working capital funding in connection with the formation of the Professional Groups and recorded a receivable. We make additional advances to the Professional Groups during periods in which there is a shortfall between revenues collected by the Professional Groups from the treatment facilities and payors, on the one hand, and the Professional Group's contracting expenses and payroll requirements, on the other hand, thereby increasing the balance of the receivable. Excess cash flow of the Professional Groups is repaid to us, resulting in a decrease in the receivable. The Professional Groups are obligated to repay these funds and are charged commercially reasonable interest. We had a receivable from each of the Professional Groups at June 30, 2015. The receivables due to us from the Professional Groups are eliminated in consolidation as the Professional Groups are VIEs of which we are the primary beneficiary.

AAC has entered into written management services agreements with each of the Professional Groups under which AAC provides management and other administrative services to the Professional Groups. These services include billing, collection of accounts receivable, accounting, management and human resource functions and setting policies and procedures. Pursuant to the management services agreements, the Professional Groups' monthly revenues will first be applied to the payment of operating expenses consisting of refunds or rebates owed to clients or payors, compensation expenses of the physicians and other service providers, lease payments, professional and liability insurance premiums and any other costs or expenses incurred by AAC for the benefit of the Professional Groups and, thereafter, to the payment to AAC of a management fee equal to 20% of the Professional Groups' gross collected monthly revenues. As described above, AAC will also provide financial support to each Professional Group on an as-needed basis to cover any shortfall between revenues collected by such Professional Groups from the treatment facilities and payors and the Professional Group's contracting expenses and payroll requirements. Through these arrangements, we are directing the activities that most significantly impact the financial results of the respective Professional Groups; however, treatment decisions are made solely by licensed healthcare professionals employed or engaged by the Professional Groups as required by various state laws. Based on our ability to direct the activities that most significantly impact the financial results of the Professional Groups, provide necessary funding and the obligation and likelihood of absorbing all expected gains and losses, we have determined that we are the primary beneficiary, and, therefore, consolidate the five Professional Groups as VIEs.

Off Balance Sheet Arrangements

We have entered into various non-cancelable operating leases expiring through October 2018. Commercial properties under operating leases primarily include space required to perform client services and space for administrative facilities. Rent expense was \$1.2 million and \$0.5 million for the three months ended June 30, 2015 and 2014, respectively, and \$1.9 million and \$1.0 million for the six months ended June 30, 2015 and 2014, respectively.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Our interest expense is sensitive to changes in market interest rates. With respect to our interest-bearing liabilities, our long-term debt outstanding at June 30, 2015 consisted of \$75.0 million of variable rate debt with interest based on LIBOR plus an applicable margin. In July 2014, we entered into two interest rate swap agreements to mitigate our exposure to interest rate risks. The interest rate swap agreements have initial notional amounts of \$13.2 million and \$8.9 million which fix the interest rates over the life of the interest rate swap agreements at 4.73% and 4.21%, respectively. A hypothetical 1% increase in interest rates would decrease our pre-tax income and cash flows by approximately \$0.5 million on an annual basis based upon our borrowing level at June 30, 2015.

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

As of the end of the period covered by this report, our management conducted an evaluation, with the participation of our chief executive officer and chief financial officer, of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act")). Based on this evaluation, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the period covered by this quarterly report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we may be engaged in various lawsuits and legal proceedings in the ordinary course of our business. Except as described in Note 15 to the Company's Condensed Consolidated Financial Statements included in this quarterly report and incorporated by reference in this Item 1, we are currently not aware of any legal proceedings the ultimate outcome of which, in our judgment based on information currently available, would have a material adverse effect on our business, financial condition or results of operations.

Item 1A. Risk Factors

Risks Related to Our Business

Certain of our current and former employees and certain of our subsidiaries are defendants in a criminal proceeding that could result in a substantial disruption to our business.

On July 29, 2015, a California court unsealed a criminal indictment returned by a grand jury against certain of our subsidiaries, our former President and former member of our Board of Directors, a current facility-level employee and three former employees. The indictment was returned in connection with a criminal investigation by the California Department of Justice and charged the defendants with second-degree murder and dependent adult abuse in connection with the death of a client in 2010 at one of our former locations. We believe the allegations are legally and factually unfounded and intend to contest them vigorously. We have always strived to deliver and will continue to seek to provide, quality, comprehensive, compassionate care to individuals and families struggling with alcohol and drug addictions and mental and behavioral health issues. Defending ourselves against the indictment could potentially entail costs that are material and could require significant attention from our management. If the defendants were to be convicted of the crimes alleged in the indictment, potential penalties could include fines, restitution, conditions of probation and other remedies. Given the early stage of this proceeding, we cannot estimate the amount or range of loss if the defendants were to be convicted; however, such loss could be material. Regardless of the outcome of the indictment, the publicity and potential risks associated with the indictment could negatively impact the perception of our Company by clients. investors and others. The consequences of the current criminal proceeding, as well as consequences of any future governmental investigation or lawsuit of any related or unrelated matter, could have a material adverse effect on our business and results of operations.

We will need additional financing to execute our business plan and fund operations, which additional financing may not be available on reasonable terms or at all.

As of June 30, 2015, we had \$67.5 million of working capital. Our acquisition and de novo development strategies will require substantial capital. During 2015, we have announced and/or completed five acquisitions with an aggregate cash purchase price of approximately \$90.1 million. During the same period, we purchased two properties with an aggregate cash purchase price of \$20.0 million, and have begun de novo facility developments on those properties on which we expect to invest approximately \$21.0 million.

To fund our acquisition and development strategies, we will consider raising additional funds through various financing sources, including the sale of our equity securities and the procurement of commercial debt financing. However, there can be no assurance that such funds will be available on commercially reasonable terms, if at all. If such financing is not available on satisfactory terms, we may be unable to expand or continue our business as desired and operating results may be adversely affected. Any debt financing will increase expenses and must be repaid regardless of operating results and may involve restrictions limiting our operating flexibility. If we issue equity securities to raise additional funds, the percentage ownership of our existing stockholders will be reduced, and our stockholders may experience additional dilution in net book value per share.

Our ability to obtain needed financing may be impaired by such factors as the capital markets, both generally and specifically in our industry, which could impact the availability or cost of future financings. If the amount of capital we are able to raise from financing activities, together with our revenues from operations, is not sufficient to satisfy our capital needs, we may be required to decrease the pace of, or eliminate, our acquisition strategy and potentially reduce or even cease operations.

Our acquisition strategy exposes us to a variety of operational, integration and financial risks, which may have a material adverse effect on our business, financial condition and results of operations.

A principal element of our business strategy is to grow by acquiring other companies and assets in the mental health and substance abuse treatment industry. For example, as previously discussed, recent and pending acquisitions include the Recovery First Acquisition, the Ringwood Property Acquisition, the Sunrise House Acquisition, the Aliso Viejo Acquisition, the CSRI Acquisition, the Oxford Centre Acquisition, the RSG Acquisition and the Taj Media Acquisition.

We evaluate potential acquisition opportunities consistent with the normal course of our business. Our ability to complete acquisitions is subject to a number of risks and variables, including our ability to negotiate mutually agreeable terms with the counterparties, our ability to finance the purchase price and our ability to obtain any licenses or other approvals required to operate the assets to be acquired. We may not be successful in identifying and consummating suitable acquisitions, which may impede our growth and negatively affect our results of operations and may also require a significant amount of management resources. In addition, growth, especially rapid growth, through acquisitions exposes us to a variety of operational and financial risks. We summarize the most significant of these risks below.

Integration risks. We must integrate our acquisitions with our existing operations. This process includes the integration of the various components of our business and of the businesses we have acquired or may acquire in the future, including the following:

- physicians and employees who are not familiar with our operations;
- clients who may elect to switch to another substance abuse treatment provider;
- assignment of material contracts, including commercial payor agreements;
- regulatory compliance programs and state and federal licensing requirements; and
- disparate operating, information and record keeping systems and technology platforms.

The integration of acquisitions with our operations could be expensive, require significant attention from management, may impose substantial demands on our operations or other projects and may impose challenges on the combined business including, without limitation, consistencies in business standards, procedures, policies, business cultures and internal controls and compliance. In addition, certain acquisitions require a capital outlay, and the return we achieve on such invested capital may be less than the return that we could achieve on other projects or investments.

Benefits may not materialize. When evaluating potential acquisition targets, we identify potential synergies and cost savings that we expect to realize upon the successful completion of the acquisition and the integration of the related operations. We may, however, be unable to achieve or may otherwise never realize the expected benefits. Our ability to realize the expected benefits from potential cost savings and revenue improvement opportunities is subject to significant business, economic and competitive uncertainties and contingencies, many of which are beyond our control, such as changes to government regulation governing or otherwise impacting the substance abuse treatment and behavioral healthcare industries, reductions in reimbursement rates from thirdparty payors, operating difficulties, difficulties obtaining required licenses and permits, client preferences, changes in competition and general economic or industry conditions. If we do not achieve our expected results, it may adversely impact our results of operations.

Assumptions of unknown liabilities. Facilities that we acquire may have unknown or contingent liabilities, including, without limitation, liabilities for failure to comply with healthcare laws and regulations. Although we typically attempt to exclude significant liabilities from our acquisition transactions and seek indemnification from the sellers of such facilities for at least a portion of these matters, we may experience difficulty enforcing those indemnification obligations, or we may incur material liabilities for the past activities of acquired facilities. Such liabilities and related legal or other costs and/or resulting damage to a facility's reputation could negatively impact our business.

Completing Acquisitions. Suitable acquisitions may not be accomplished due to unfavorable terms. Further, the cost of an acquisition could result in a dilutive effect on our results of operations, depending on various factors, including the amount paid for an acquired facility, the acquired facility's results of operations, the fair value of assets acquired and liabilities assumed, effects of subsequent legislation and limits on reimbursement rate increases. In addition, we may have to pay cash, incur additional debt or issue equity securities to pay for any such acquisition, which could adversely affect our financial results, result in dilution to our existing stockholders, result in increased fixed obligations or impede our ability to manage our operations.

Managing growth. Some of the facilities we have acquired or may acquire in the future may have had significantly lower operating margins than the facilities we operated prior to the time of our acquisition thereof or had operating losses prior to such acquisition. If we fail to improve the operating margins of the facilities we acquire, operate such facilities profitably or effectively integrate the operations of acquired facilities, our results of operations could be negatively impacted.

Risks Related to Regulatory Matters

If we fail to comply with the extensive laws and government regulations impacting our industry, we could suffer penalties, be the subject of federal and state investigations or be required to make significant changes to our operations, which may reduce our revenues, increase our costs and have a material adverse effect on our business, financial condition and results of operations.

Healthcare service providers are required to comply with extensive and complex laws and regulations at the federal, state and local government levels relating to, among other things:

- licensure, certification and accreditation of substance abuse treatment services;
- · Clinical Laboratory Improvement Amendments of 1988 ("CLIA") certification, state licensure and accreditation of laboratory services;
- handling, administration and distribution of controlled substances;
- · necessity and adequacy of care, quality of services, and qualifications of professional and support personnel;
- referrals of clients and permissible relationships with physicians and other referral sources;
- billings for reimbursement from commercial payors;
- consumer protection issues and billing and collection of client-owed accounts issues;
- privacy and security issues associated with health-related information, client personal information and medical records, including their use and disclosure, client notices, adequate security safeguards and the handling of breaches, complaints and accounting for disclosures;
- physical plant planning, construction of new facilities and expansion of existing facilities;
- · activities regarding competitors;
- Food and Drug Administration ("FDA") laws and regulations related to medical devices;
- operational, personnel and quality requirements intended to ensure that clinical testing services are accurate, reliable and timely;
- · health and safety of employees;
- handling, transportation and disposal of medical specimens and infectious and hazardous waste;
- · corporate practice of medicine, fee-splitting, self-referral and kickback prohibitions; and
- claim submission and collections, including penalties for the submission of, or causing the submission of, false, fraudulent or misleading claims.

Failure to comply with these laws and regulations could result in the imposition of significant civil or criminal penalties, loss of license or certification or require us to change our operations, which may have a material adverse effect on our business, financial condition and results of operations. Both federal and state government agencies as well as commercial payors have heightened and coordinated civil and criminal enforcement efforts as part of numerous ongoing investigations of healthcare organizations.

We endeavor to comply with all applicable legal and regulatory requirements, however, there is no guarantee that we will be able to adhere to all of the complex government regulations that apply to our business. In this regard, we seek to structure all of our relationships with physicians to comply with applicable anti-kickback laws, physician self-referral laws, fee-splitting laws and state corporate practice of medicine prohibitions. We monitor these laws and implement changes as necessary. However, the laws and regulations in these areas are complex and often subject to varying interpretations. For example, if an enforcement agency were to challenge the compensation paid under our contracts with professional physician groups, we could be required to change our practices, face criminal or civil penalties, pay substantial fines or otherwise experience a material adverse effect as a result of a challenge to these arrangements.

Our treatment facilities operate in an environment of increasing state and federal enforcement activity and private litigation targeted at healthcare providers.

Both federal and state government agencies have heightened and coordinated their civil and criminal enforcement efforts as part of numerous ongoing investigations of healthcare companies and various segments of the healthcare industry. These investigations relate to a wide variety of topics, including relationships with physicians, billing practices and use of controlled substances. The Affordable Care Act included an additional \$350 million of federal funding over ten years to fight healthcare fraud, waste and abuse, including \$30 million for federal fiscal year 2015. From time to time, the HHS Office of Inspector General and the Department of Justice have established national enforcement initiatives that focus on specific billing practices or other suspected areas of abuse. Although we do not currently bill Medicare or Medicaid for substance abuse treatment services, there is a risk that specific investigation initiatives could be expanded to include our treatment facilities and we may choose to participate in federal healthcare programs, including Medicare and Medicaid, in the future. In addition, increased government enforcement activities, even if not directed towards our treatment facilities, also increase the risk that our facilities, physicians and other clinicians furnishing services in our facilities, or our executives and directors, could become named as defendants in private litigation such as state or federal false

claims act cases or consumer protection cases, or could become the subject of complaints at the various state and federal agencies that have jurisdiction over our operations. Any governmental investigations, private litigation or other legal proceedings involving any of our facilities, our executives or our directors, even if we ultimately prevail, could result in significant expense and could adversely affect our reputation. In addition, we may be required to make changes in our laboratory or other substance abuse treatment services as a result of an adverse determination in any governmental enforcement action, private litigation or other legal proceeding, which could materially adversely affect our business and results of operations.

In addition to the other information contained in this Report, the risks and uncertainties that we believe could materially affect our business, financial condition or future results and are most important for you to consider are discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2014. Additional risks and uncertainties which are not presently known to us, which we currently deem immaterial or which are similar to those faced by other companies in our industry or business in general, may also materially and adversely affect any of our business, financial position or future results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Unregistered Sales of Equity Securities

As partial consideration for our acquisition of all of the outstanding equity interests of Referral Solutions Group, LLC, a California limited liability company ("RSG"), which closed on July 2, 2015, we issued 540,193 shares of our common stock to the direct and indirect owners of RSG.

As partial consideration for our acquisition of all of the outstanding equity interests of Taj Media, LLC, a California limited liability company ("Taj Media"), which closed on July 2, 2015, we issued 37,253 shares of our common stock to the sole member of Taj Media.

As partial consideration for our acquisition of substantially all of the assets of Clinical Services of Rhode Island, Inc. ("CSRI"), which closed on April 17, 2015, we issued 32,864 and 9,596 shares of our common stock to the two shareholders of CSRI, respectively.

As partial consideration for our acquisition of certain marketing intangible assets on April 17, 2015, we issued 17,110 shares of our common stock to the owner, effective January 1, 2016.

None of the transactions set forth in this Item 2 involved any underwriters, underwriting discounts or commissions or any public offering. These transactions were made in reliance upon Section 4(a)(2) of the Securities Act (or Rule 506 of Regulation D promulgated thereunder) as transactions by an issuer not involving a public offering. The recipient of the securities in each of these transactions represented his, her, or its intentions to acquire the securities for investment only and not with a view to or for sale in connection with any distribution thereof, and appropriate legends were placed upon the stock certificates or book-entry positions representing the shares issued in each of these transactions. In each case, the recipient had adequate access, through his, her or its relationship with the Company, to information about the Company.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

The information required by this item is set forth on the exhibit index which follows the signature page of this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

> AAC Holdings, Inc. By: /s/ Michael T. Cartwright Michael T. Cartwright Chief Executive Officer and Chairman (principal executive officer) By: /s/ Kirk R. Manz Kirk R. Manz Chief Financial Officer (principal financial officer) By: /s/ Andrew W. McWilliams Andrew W. McWilliams Chief Accounting Officer (principal accounting officer) 45

Date: August 3, 2015

EXHIBIT INDEX

Number Exhibit Description	
2.1*†	Asset Purchase Agreement, dated May 8, 2015, by and among American Addiction Centers, Inc., Oxford Treatment Center, LLC, The Oxford Centre, Inc. and River Road Management, LLC.
2.2†	Securities Purchase Agreement, dated July 2, 2015, by and among AAC Holdings, Inc., American Addiction Centers, Inc., Sober Media Group, LLC, Sellers' Representative, and the direct and indirect owners of Referral Solutions Group, LLC (previously filed as Exhibit 2.1 to the Current Report on Form 8-K (File No. 001-36643), filed on July 8, 2015 and incorporated herein by reference).
10.1	First Amendment to Credit Agreement dated as of June 16, 2015, by and among AAC Holdings, Inc., the Guarantors, the Lenders party thereto and Bank of America, N.A., as Administrative Agent, Swingline Lender and L/C Issuer (previously filed as Exhibit 10.1 to the Current Report on Form 8-K (File No. 001-36643), filed on June 19, 2015 and incorporated herein by reference).
31.1*	Certification of Michael T. Cartwright, Chief Executive Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934.
31.2*	Certification of Kirk R. Manz, Chief Financial Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934.
32.1**	Certification of Michael T. Cartwright, Chief Executive Officer, pursuant to 18 U.S.C. 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Kirk R. Manz, Chief Financial Officer, pursuant to 18 U.S.C. 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema Document
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF*	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document
* Filed herewith	

- Filed herewith.
- This certification is not deemed filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act or the Exchange Act.
- Schedules and exhibits have been omitted pursuant to Item 601(b)(2) of Regulation S-K. AAC Holdings, Inc. hereby undertakes to furnish supplemental copies of any of the omitted schedules and exhibits upon request by the Securities and Exchange Commission.

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AAC Holdings, Inc. NYSE: AAC

FQ2 2015 Earnings Call Transcripts

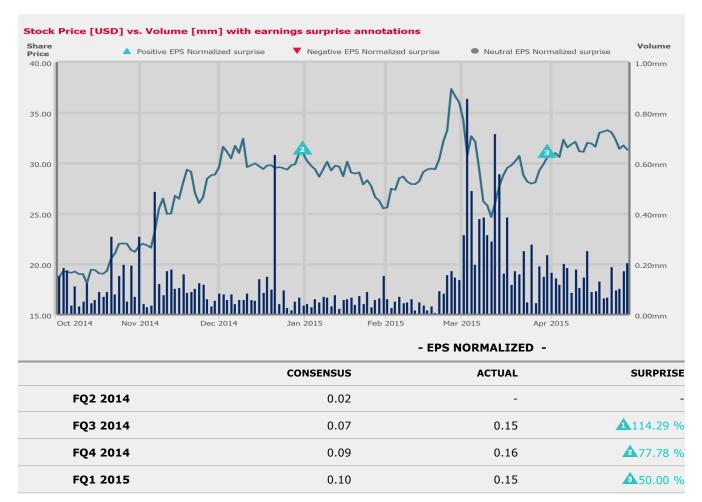
Wednesday, July 29, 2015 10:30 PM GMT

S&P Capital IQ Estimates

	-FQ2 2015-			-FQ3 2015-	-FY 2015-	-FY 2016-
	CONSENSUS	ACTUAL	SURPRISE	CONSENSUS	CONSENSUS	CONSENSUS
EPS Normalized	0.16	0.33	1 106.25	0.17	0.67	1.23
Revenue (mm)	44.86	53.78	1 9.88	46.02	185.87	274.66

Currency: USD

Consensus as of Jul-07-2015 6:42 AM GMT



Call Participants

EXECUTIVES

Andrew W. McWilliams *Chief Accounting Officer*

Kirk R. Manz Chief Financial Officer

Michael T. Cartwright Chairman and Chief Executive Officer

ANALYSTS

Antonella Paula Torch Avondale Partners, LLC, Research Division

John W. Ransom Raymond James & Associates, Inc., Research Division

Ryan DanielsWilliam Blair & Company L.L.C., Research Division

Presentation

Operator

Good afternoon, and welcome to the AAC Holdings Second Quarter Earnings Conference Call. [Operator Instructions] Please note, this event is being recorded.

I would now like to turn the conference over to Andrew McWilliams. Please go ahead.

Andrew W. McWilliams

Chief Accounting Officer

I'm Andrew McWilliams, Chief Accounting Officer of AAC Holdings, and I'd like to welcome you to our Second Quarter 2015 Conference Call.

To the extent any non-GAAP financial measure is discussed in today's call, you may find a reconciliation of that measure to the most directly comparable financial measure calculated according to GAAP on our website by following the Investor Relations link to Press Releases in viewing this afternoon's news release.

This conference call may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements, among others, regarding AAC's expected quarterly and annual financial performance for 2015 and beyond. For this purpose, any statements made during this call that are not statements of historical fact may be deemed to be forward-looking statements. Without limiting the foregoing, the words believes, anticipates, plans, expects and similar expressions are intended to identify forward-looking statements. You are hereby cautioned that these statements may be affected by the important factors, among others, set forth in AAC's filings with the Securities and Exchange Commission and in the company's second quarter earnings release; and consequently, actual operations and results may differ materially from the results discussed in the forward-looking statements. The company undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

At this time, for opening remarks, I'll now turn the conference over to our Chairman and Chief Executive Officer, Michael Cartwright.

Michael T. Cartwright

Chairman and Chief Executive Officer

Good afternoon. In addition to Andrew, I'm here today with our Chief Financial Officer, Kirk Manz, and other members of our executive management team. Kirk and I each have some remarks about the second quarter, and then I will comment on the California events that occurred today. After that, we will open the line for your questions.

I'd like to begin with a quick update on our longitudinal outcome studies program. We have completed our initial pilot program at Singer Island. We are rolling out the research program first at Singer Island in the academy and into Desert Hope before expanding to our other sites.

Now to Q2 performance. Operating and financial metrics were up dramatically across the board, exceeding our expectations. The business development team and call center have yet another record-breaking quarter. Residential client admissions were up 62% or 1,806 in the second quarter of this year from 1,112 a year ago and up 19% compared with last quarter. Average daily residential census was 539, up 42% from 379 a year ago and up 12% from the first quarter. Total residential bed capacity at the end of the second quarter was 587, up 37% from 427 in the prior year and up from 580 in the first quarter. A sequential increase in capacity was related to adding 7 beds at Recovery First. Bed utilization was 92% in the second quarter, up from 89% the same time a year ago and up from 83% at the end of the first quarter. Average daily residential revenue was \$1,003 for the second quarter, up from \$844 a year ago and up from \$974 the first quarter.

We continue to make progress on our de novo projects. Construction at the Tampa facility is now complete, and we are waiting on the certificate of occupancy. Once in hand, we will apply for licensure with the intention of serving clients in Q4. We are also progressing on our Laguna Beach and our Ringwood projects.

Regarding our outpatient strategy, we began seeing patients in our Las Vegas facility in Q1 and Arlington in Q2. Last quarter, we had a little over 1,500 patient visits. This quarter, volume has increased to 2,600. Regarding our laboratory services, Q2 financial results are bolstered by the growth in volume related to higher census and our ability to service our California operations. Our labs serviced all of our locations for the first time in the second quarter. Our build-out of an additional 8,000 square feet at the lab in Brentwood is expected to be completed in August. Buildout of our new corporate headquarters is progressing as well, anticipate moving into the new office space by Q4 of this year.

We continue to execute on our M&A strategy. In April, we closed on the acquisition of Clinical Services at Rhode Island with \$2 million in cash and stock. We announced the agreement to acquire Oxford center, a 76-bed out-of-network facility in Mississippi, with \$35 million in cash. We expect to close this transaction in the third quarter of the year. In our last call, we discussed our intention to expand our marketing capabilities. In July, we closed on our acquisition of Referral Solutions Group and Taj Media for \$60 million in cash and stock. This acquisition significantly strengthened our Internet presence and helps us secure the ability to fill beds coming online in the future as well as reducing our marketing spend as a percentage of revenue. With the acquisitions we have announced and our robust M&A pipeline, we're poised to continue our rapid growth in 2016.

With that said, let me turn the call over to Kirk Manz to talk more about our financial highlights.

Kirk R. Manz

Chief Financial Officer

Thanks, Michael. We had significant improvements to our financial metrics in Q2, driven by higher census and additional revenue generated from our outpatient centers and increased high complexity lab volume generated from expanded services in California.

Our revenue for the second quarter of 2015 was \$53.8 million, an 85% increase from the second quarter of 2014, and up 26% from the first quarter of 2015. Adjusted EBITDA was \$14 million, which was 26% of revenue versus \$4.2 million or 15% of revenue in the prior year and \$8.2 million or 19% of revenue in the first quarter of 2015. The sizable increase in our EBITDA margin was due to: number one, increased admissions across the platform and achieving the operating leverage we have discussed previously; two, contribution from increased outpatient visits; and three, the benefit of increased lab output related to higher overall census and the addition of California testing. We achieved adjusted earnings per share of \$0.33 for the second quarter compared to \$0.07 in the prior year and \$0.15 in the first quarter. On a per diluted share basis, net income available to common stockholders was \$0.26 for the second quarter of 2015 compared with \$0.03 in the prior year period and \$0.10 in the first quarter. The current period adjustments were primarily related to acquisition-related costs and litigation reserve. AAC's tax rate for the second quarter of 2015 was 37.1% compared with our annual tax rate of 28.6% in the 2014 fiscal year.

Cash flows from operating activities were \$9.1 million for the second quarter of 2015 compared with cash flows used in operating activities of \$0.8 million a year ago and cash flow used in operating activities of \$2.5 million in the first quarter of 2015. Day sales outstanding remained in good shape at 80 days for the second quarter compared with 83 days a year ago and 79 days in the first quarter. Our balance sheet remained solid. We had \$45 million in cash at quarter end with outstanding debt at \$76 million. In early July, we borrowed \$15 million on our previously undrawn \$50 million revolver to fund our acquisition activity and de novo projects.

Turning to our expectations for the year. We are increasing our 2015 outlook to \$185 million to \$195 million in revenue, \$40 million to \$42 million in adjusted EBITDA and adjusted earnings per diluted share in the range of \$0.75 to \$0.80. The primary assumptions included in our guidance are 85% to 90% occupancy on our current 587 beds, low to mid-900s residential ADR, partial Q4 benefit from the

new Tampa facility and approximately \$5 million of revenue contribution from our standalone outpatient centers in the second half of 2015. The financial guidance excludes the impact from Sunrise and Oxford center as well as any future acquisitions and transaction-related expenses and expenses related to legal defenses in California. I will now turn the call back over to Michael, who have some additional remarks.

Michael T. Cartwright

Chairman and Chief Executive Officer

I want to apologize for rescheduling of our call, and I appreciate your patience. It was important for us to address both the good news of the quarter and to be able to respond to the California indictment on this call, which has been under a grand jury seal until late today. We have unfortunately been reacting to time lines and have not been in our control.

While we are just now having the opportunity to review this indictment, we take these charges very seriously. We firmly believe that the California Department of Justice case is without merit. We will vigorously defend the company and each individual in court. The case involves the death in 2010 of a client who was found dead of natural causes in his room the morning after he checked in to one of our facilities. A civil case resulting from the client's death was confidentially settled a year ago with no admission of a liability. At the time and still today, our condolences go out to the client's family for their loss. We believe the charges are legally and factually unfounded and intend to contest them vigorously in court. We're not currently aware of any evidence that the company or any of these individuals charged were responsible for the resident's death. The coroner concluded the client got a hypertension cardiovascular disease. And the individual also had a history of chronic obstructive pulmonary disease according to a police report. The coroner made absolutely no findings that the death had anything to do with his treatment at our facility. The coroner's report and the police report are public documents. Two of the individuals named in the case are former employee of AAC. Of the 2 employees, Jerrod Menz, our President and a member of the Board of Directors, voluntarily stepped down from those roles to address these charges. Meg Dean, Operations Director of the company's residential treatment facility in San Diego will remain in her current role, both are valuable members of the AAC team, and we will defend them vigorously along with the other individuals charged.

Importantly, this case will not distract from AAC's mission, providing quality comprehensive, compassionate and innovative care to individuals and families struggling with alcohol and drug addictions as well as mental health issues. We're dedicated to the recovery of each individual each and every day.

I will now ask the moderator to open the line to questions.

Operator

[Operator Instructions] Our first question comes from Paula Torch at Avondale Partners.

Antonella Paula Torch

Avondale Partners, LLC, Research Division

I thought I'd start off by asking about your outpatient business. I was wondering if you could give us a better sense on how you're expecting this business to ramp in the second half and maybe how we should think about the pace of the average daily visits by the end of the year for the combined facilities. I'm wondering if we should see that run rate continue to improve or get a little bit stronger versus the quarters from 1Q to 2Q and maybe you can also share what percent of revenue came from the 2,600 visits in the second quarter.

Kirk R. Manz

Chief Financial Officer

Paula, this is Kirk. Thanks for the question. So our outpatient increased from right around 1,500 in Q1 to 2,600 in Q2. It's becoming a material component to our revenues in terms of ramping up in the second half of this year. We would expect to see an increase of those operations, especially as Arlington kind of continues to develop its census stage, and we continue to expand as well at the Las Vegas center. So we're not breaking out at this particular stage at the end. The amount of revenue, we are getting 5 some indications in terms of the growth rates that relates to the patient visits, but we are discussing the terms of our guidance for the second half of the year, expecting that we would have roughly \$5 million of contribution from revenue from the outpatient -- standalone outpatient centers in the second half of the year.

Antonella Paula Torch

Avondale Partners, LLC, Research Division

And is there any sense on -- just as a follow-up to that, if -- I'm assuming that the penetration is more towards Desert Hope at this point versus Arlington just given the timing of the openings. Is that fair?

Kirk R. Manz

Chief Financial Officer

That is fair.

Antonella Paula Torch

Avondale Partners, LLC, Research Division

Okay. Great. And then in terms of your average daily revenue, it was up nicely 19% year-over-year. Given the higher census, was library the primary driver of that, given the license that you added and the increase in census? And maybe how should we think about the sustainability of that going forward? I know that you gave us that guidance, but that would suggest a little bit of a down trend, I believe, from where you are in the second quarter. And maybe also if you can help us understand what impact you expect River Oaks to have on that once that opens in the fourth quarter.

Kirk R. Manz

Chief Financial Officer

Yes. So the average daily revenue right now is inclusive of labs across all of our states. So you've seen a little bit of increase over the prior quarters as we added Florida and then as we added California. So I would look at our average daily revenue on the residential side to kind of be at a tie mark. We're not going to get any additional pickup in terms of additional state that are coming online from the lab piece. The guidance is more conservative, closer to the \$900 to \$950 range in the second half. Some of that's going to come from solution from in-network revenue that we would expect from Recovery First as we expand that and also from Tampa. We're being conservative obviously in ADR that we would expect there as well. We would get some contribution in Q4 from Tampa, but at this stage, we wouldn't expect it to be a material component to the overall \$185 million to \$195 million revenue [indiscernible] given guidance.

Antonella Paula Torch

Avondale Partners, LLC, Research Division

Okay. And maybe just a quick follow-up on lab. When do you expect to obtain the Mississippi license given Oxford that's coming online? And is there a chance that you could begin outsourcing to third parties by the end of this year? And maybe also, if you could just give us some info on any pressures that you may be seeing at all on reimbursement on the point of care side? And is that trending to your expectations right now?

Kirk R. Manz

Chief Financial Officer

Yes. We're capable of doing lab processing in Mississippi today. Obviously, we've been expanding on lab for the past several months. We expect to have that completed very shortly. With that, we'll have additional lab capacity there. So it's [indiscernible] to the patient that, obviously, that we will expand the services that we're capable of having in the lab and, certainly, opening up the door to do third party testing before the year ends. And so we're looking at that as options for us.

Michael T. Cartwright

Chairman and Chief Executive Officer

I think the number one thing we want to make sure of is turnaround time there, Paula. We want to make sure that our facility that we have online that we service are able to get the turnaround times quicker than, say, going to a LabCorp or other organization. And so that's really important, and we've been pretty much at capacity in the lab. It'll help us tremendously when we add on the additional space that should open up in August.

Kirk R. Manz

Chief Financial Officer

Yes, the follow-up to your question, I should say on the second part of your question, we experienced a little softening on the point of care reimbursement. It's also contributing to some of the conservatism in our second half guidance in terms of the average daily revenue.

Antonella Paula Torch

Avondale Partners, LLC, Research Division

Okay, great. And then maybe just a last one, sort of bigger picture for Michael. You've added the network beds. You've expanded into a new state with Oxford. You're increasing your lab presence and expanding your marketing assets with Referral Solutions and Taj. And so just wondering if you can give us some more insight into the playbook for the next 6 to 12 months. A lot of exciting things going on. And as we look at these buckets, where do you think we'll focus your acquisition strategy over the next 6 to 12 months?

Michael T. Cartwright

Chairman and Chief Executive Officer

Well, we've been public since last October. And I think that we played out the book exactly like we planned. We know that we should expand on our outpatient centers like we've done in Rhode Island, Arlington, out in California as well as in Nevada. We plan on doing that. Oxford center had some great outpatient centers that they operate. I think there's room for additional outpatient centers throughout the south. We definitely think that the in-network residential, there's lots of room for improvement there in the Northeast and different parts of the state. We've been aggressively working looking for additional partners to join us in our effort to build one of the national brands for addiction treatment. So I don't think our playbook is going to be any differently than it's been over the last 9 months. We were in the midst of integrating some of the operations. So we also want to take it slow and make sure, like I said, on the lab part, right? We want to make sure that we're getting the turnaround times that we need. We want to make sure that we have great clinical programs and products, so but you'll see us continue to expand the way we have.

Operator

Our next question is from Ryan Daniels at William Blair.

Ryan Daniels

William Blair & Company L.L.C., Research Division

Kirk, one for you on the guidance. It looks like year-to-date EBITDA of \$22 million, the guide at the high end would suggest \$20 million in the back half. So I appreciate if there's an element of conservatism there, but are there actually some costs related to the lab build-out, the HQ move, start-up of the new facilities that could actually pressure EBITDA sequentially or at some point in the fourth quarter?

Kirk R. Manz

Chief Financial Officer

Yes, there is, absolutely, relating to all of those. So we've got a ramping up that we expect with the Tampa opening. We've got expenses related to the corporate relocation. We've got a lot of additional assets in particular that will contribute to our expenses in the second half. We talked about a little lower ADR so we would expect on the EBITDA side to see a little bit impact as it relates to that as well.

Ryan Daniels

William Blair & Company L.L.C., Research Division

Okay. And will the pressure be more Q3 or Q4 oriented just as we try to calibrate our models? Or it will be pretty even?

Michael T. Cartwright

Chairman and Chief Executive Officer

Q3 generally in the space can be a little challenging. We definitely started off strong, but I think that we're making sure that we're being correct in giving you guys good solid guidance. I definitely think you'll see some in the third quarter because Tampa we're already bringing on staff. We're already experiencing some of the costs associated with the buildout of a corporate headquarters, our laboratory. So I think you'll see a little bit in the third and a little bit in the fourth. And I think Kirk and Andrew have done a really good job internally in modeling out what we're predicting for the third and fourth quarter.

Ryan Daniels

William Blair & Company L.L.C., Research Division

Okay. That's helpful. And then Michael, I know this is before your involvement with the company, but from the California issue, can you talk a little bit more about the potential risk to the organization at present? I guess, I'm curious is like a worst-case outcome could be revoking a licensure of that facility? Or just any more color there I think would be helpful. Again, knowing that you're probably somewhat limited on what you can talk about.

Michael T. Cartwright

Chairman and Chief Executive Officer

I really am, I think it's very early in this process. We just got a lot of this information just recently. I've been at this for 22 years, in all my 22 years, I've seen a lot of very complicated cases where people have health issues and have substance abuse and more health problems. And I don't think that there's a facility in the United States that's been opening a length of time that have an experience on one passed away in one of their beds or something happened. It's very unfortunate. It's very sad for the staff and for the family members. But there's no at fault here. So it's really hard for me to even imagine or fathom that it would damage the company, but we're just giving the facts real time. We'll get those out to you as soon as we have more information.

Ryan Daniels

William Blair & Company L.L.C., Research Division

Okay, that's fair. I appreciate that. And then last question. I'll hop off. Just given all your success to date, I'm curious if you're starting to see more competition on the M&A front, either be it seller multiples going up because they see how well you've done or if you're starting to see more competition for assets. Are you still able to source some of the assets on a direct basis without competition?

Michael T. Cartwright

Chairman and Chief Executive Officer

There's 16,000 of us out here providing services, different facilities. I certainly haven't run into scenarios yet where we've run into a situation where we couldn't find partners that really wanted to be part of AAC, right. That's really what we're looking for. It's not just about how many that we can acquire. It's really finding the right partners. You take Oxford center for example. They have great staff. They have great facilities already in place. We can't wait for them to join us. I think there's a lot more organizations like that. Sunrise. Sunrise is a diamond out there in the Northeast that we're just so excited to bring on as well. There's lots of these organizations out there. There are organizations that I think want to join an organization like AAC that has resources, that has back-office support, that can offer their staff members the ability to have upper mobility, move to different parts of the country, education, things that we offer as a bigger company. So right now I feel like that we're in a good situation from an M&A front.

Operator

[Operator Instructions] Our next question comes from John Ransom at Raymond James.

John W. Ransom

Raymond James & Associates, Inc., Research Division

I just wanted to follow up a little bit. I just wanted to follow up a little bit on California. What's confusing to me at least is kind of the corporate structure -- I mean, this facility in question was closed, I believe, in 2012 or something. What's the -- I know leaving Jerrod aside for a minute, the California has named a couple of your subsidiaries, I think, in this action. But what is the corporate structure that allows them to sort of get to you in this complaint? And how -- was this an asset purchase or a stock purchase? I'm just confused about how this bleeds back to the holding company and how you understand that.

Michael T. Cartwright

Chairman and Chief Executive Officer

That's a good question. Multiple parts to that. It was the stock purchase in that in terms of a merger. Then we had a name change. So at the end of the day, it is part of our organization. Again, you got to remember, this happened 5 years ago. We're talking about an individual that came into our facility. He got on a plane across the country and he passed away in the middle of the night. So I think it's very early to even understand why they would bring this type of charges. And there's still a lot for us to learn. I don't feel comfortable getting into the details of this, how it would affect us, anything like that. I think it's just a little early to comment on that and that would be guessing.

John W. Ransom

Raymond James & Associates, Inc., Research Division

And so I guess, the next question would be what sort of liability deductibles do you have in protection? And what do you self-insure versus what do you push out to umbrella covers and that sort of thing?

Kirk R. Manz

Chief Financial Officer

Something like this, insurance-wise, we don't really have insurance, a \$20 million umbrella policy, John. And this case was not in a civil litigation a couple of years ago. It actually was settled under confidential arrangement at that stage that is settled by the insurance company at that point in time. So we do have extensive liability coverage in place for the company.

John W. Ransom

Raymond James & Associates, Inc., Research Division

And I guess, my other -- I mean, look, I get where you're coming from, and we're just kind of trying to probe any sort of exposure because your numbers are terrific and speak for themselves. But I guess, my other question is, are you aware of any sort of precedent in terms of licensure suspension or difficulty because of problems at a facility? I mean would they trace back this facility to American addiction and give you a hard time in the future about licensure or further expansion in California? Have you ever seen anything like that they can find their actions to a facility versus trying to make it a broader sort of approach?

Kirk R. Manz

Chief Financial Officer

We're not in a position to opine on what a state agency might or might not do now that the license authority is separate from the attorney general's office, the state licensing authority have previously investigated these claims. They found no reason to change our status. It'd be a violation of our due process for the regulators to pull license without notice or hearing. Again, this is an incident that is 5 years old. The only situation that such an outcome could occur would be one where there's so-called immediate jeopardy or harm to the client.

John W. Ransom

Raymond James & Associates, Inc., Research Division

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Okay. And just shifting gears to a happier topic. How would you characterize the M&A market in terms of valuation expectations between smaller deals and larger deals? And do you think the bid ask spread is reasonable? Or are larger buyers still looking for -- still have valuation expectations that are unreasonable?

Kirk R. Manz

Chief Financial Officer

Yes, it's a good question. We've told you and committed that we're in that 6 to 8 rage for a single site organization, and we would be willing to go to 8 to 10 if somebody had a multistate platform. I don't see us getting out of that range. We would find ourselves in a situation where we choose to grow de novo if we had to go outside that range. So I'm not seeing us change our tack or change our game plan. There are organizations out there that have higher expectations. If they were on the same growth path that they could have a forward-looking multiple that you'd want to put 8 to 10x on maybe it makes sense. But right now, the M&A pipeline is full and we have plenty on our plate. And I think that we had plenty to do over the next couple of years before we look at pricing pressure.

John W. Ransom

Raymond James & Associates, Inc., Research Division

And Kirk, just a couple of model questions. I know you don't include Oxford in your guidance, but are you still thinking kind of early fourth quarter as a reasonable expectation for that deal to close?

Kirk R. Manz

Chief Financial Officer

We're hoping to close Oxford actually in Q3. So with luck we're able to do that and have a full benefit of Oxford in the fourth quarter.

John W. Ransom

Raymond James & Associates, Inc., Research Division

Okay. And as far as Tampa goes, I know you said de minimis revenue. But in your guidance, what are you assuming for revenue from Tampa exactly for the year?

Kirk R. Manz

Chief Financial Officer

Probably, I would say, more than \$1 million and less than \$3 million contribution, something like that.

John W. Ransom

Raymond James & Associates, Inc., Research Division

And since this is our first go around, what sort of cost do you have to have in place when that facility opens? So let's just say, for argument's sake, it's \$2 million in revenue, what are the costs day 1 that are kind of the fixed cost of that facility?

Kirk R. Manz

Chief Financial Officer

Yes, we wouldn't -- typically, John, we wouldn't expect much on that contribution. One of the things that we would -- that we normally do is we staff to a lower bed count and the capacity of that facility. So if it's 164 beds, we would staff it to roughly maybe 60 to 80 beds initially. The goal then is to ramp that census up to kind of get to cash flow positive at that size of staff as possible and then we'll staff it out for the remainder of beds, usually it takes us close to about a year to 2 years to fully ramp up all the cost and associated census to kind of get to that stabilization point. We were fully staffed and we got 80-plus percent occupancy into the facility. So as I said earlier, not really material in terms of revenue contribution, not really expecting much from an EBITDA contribution in Q4, but we look forward to ramping up that facility in after the first of the year in 2015.

John W. Ransom

Raymond James & Associates, Inc., Research Division

So just to be clear, let's just call it 70, but to staff a 70-bed facility or 70, 60, 80, what is the cost of that on a quarterly basis roughly?

Kirk R. Manz

Chief Financial Officer

On a quarterly basis, probably it's going to be a couple million to do that.

John W. Ransom

Raymond James & Associates, Inc., Research Division

You're talking about \$2 million of revenue, \$2 million in cost, kind of an EBITDA breakeven scenario for 4Q.

Kirk R. Manz

Chief Financial Officer

That's how I would do it for Q4.

John W. Ransom

Raymond James & Associates, Inc., Research Division

And your marketing deal, for lack of a better word do you think -- right now, you said you convert about 2% of the call volume into your facilities. For this cost -- for the cost centerpiece that you bought here, how long will it take you to get to a conversion rate for your internal facilities that's equivalent to what you're doing on your own call center?

Kirk R. Manz

Chief Financial Officer

Are you talking about the calls that -- from this particular acquisition compared to the calls that we reported [indiscernible].

John W. Ransom

Raymond James & Associates, Inc., Research Division

So you're getting -- yes, you're getting 240,000 calls a year and you claim that kind of a 2% conversion rate. So if we layer in these calls, how do we think about the conversion rate on these calls? Because right now they're not referring to either bidders. But how long will it take you to flip it to you? And what do you -- what are your expectations for a conversion rate over time?

Kirk R. Manz

Chief Financial Officer

Over time, we'll flip it as we need additional calls. I mean, right now, we look at this past quarter, we're like 92% occupied, right. So we need to bring on additional beds like we have it down in Tampa, and you'll see us placing some of those calls over time. But in terms of the conversion, you'll see those calls converted just like what we're doing now. It's a great team we brought on. I mean, imagine those guys have been out there for a while. They built up a great team there in California and New York. They're really smart guys. They're a great marketing team, really good asset for us.

Michael T. Cartwright

Chairman and Chief Executive Officer

Thank you for your participation tonight. Kirk and I are available tonight and tomorrow for any kind of follow-up. We appreciate you being on the call.

Operator

The conference has now concluded. Thank you for attending today's presentation. You may now disconnect.

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